

This is a “Draft” of the Annual Plan and is updated daily. Sections in red have not been updated. Please contact Nicole Waters for the most recent updated plan. Nicole.Waters@newcastlede.gov

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

New Castle County Government (NCC), as the recipient of federal entitlement funds from the federal Department of Housing and Urban Development (HUD), administers a number of housing and community development activities either directly or through sub-recipient agencies, usually non-profit housing or social service agencies. Additionally, it passes a portion of this funding to the Cooperating Community, The City of Newark, which operates similar activities. Federal Funding Sources include: Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME) & Emergency Solutions Grant (ESG) grants. Federal funds are supplemented from the following sources: Program income generated from loan programs, Unspent funds from prior years, County operating or capital dollars, Local bank, corporate, and state funding commitments, Non-profits and Private sector.

The federal funding sources are entitlements, meaning the funding is available because certain demographic and housing thresholds are met. HUD mandates New Castle County (NCC) submit a Consolidated Plan (CP) every three to five years and an Annual Plan (AP) every year in order to receive federal entitlement grant funds. Per the mandate, the identification of needs and the adoption of strategies to address those needs must focus primarily on low and moderate income (LMI) persons and households. The CP must also address the needs of persons with special needs, such as the elderly, persons with disabilities, large families, single parent households, children and youth, homeless individuals and families, and public housing residents.

Purpose of the Consolidated Plan

The purpose of NCC’s CP is to guide funding decisions of specific federal funds over the next five year period. The CP is guided by three overarching goals that are applied according to a community’s need. These goals are:

- To provide **decent housing** by preserving the affordable housing stock, increasing the availability of affordable housing, reducing discriminatory barriers, increasing the supply of supportive

housing for special needs households, and transitioning homeless persons and families into housing.

- To provide a **suitable living environment** through safer, more livable neighborhoods, greater integration of low and moderate income residents, increased housing opportunities, and reinvestment in deteriorating neighborhoods and communities.
- To **expand economic opportunities** through more jobs paying self-sufficient wages, homeownership opportunities, development activities that promote long-term community viability, and the empowerment of low and moderate income persons to achieve self-sufficiency.

The County's CP outlines how New Castle County will utilize Community Development Block Grant (CDBG) funds, HOME Investment Partnerships Program (HOME) funds, and Emergency Solutions Grants (ESG) funds over the next five year period. Specifically, the CP outlines priority needs, goals, and objectives for the following categories: housing needs, non-housing community development needs, homeless needs, and non-homeless special needs. NCC's AP is submitted every year and lists the activities pursued with federal funds to meet the CP goals.

2. Summarize the objectives and outcomes identified in the Plan

Below is a list of the highest-ranking needs identified by the citizens of New Castle County.

Decent Housing: Create affordable homeownership opportunities, Assist Emergency Shelters, Transitional Housing facilities, and Rapid-Re-Housing Programs, Assist the homeless quickly gain permanent housing through programs, Assist those at risk of becoming homeless (homeless prevention and diversion assistance), Increase the supply of quality affordable rental housing, especially for the growing elderly population, Increase the supply of quality affordable rental housing accessible to people with disabilities, Increase the supply of supportive housing and services to special needs persons allowing them to live in dignity and independence;

Suitable Living Environment: Provide public services to special needs populations, those identified as hard to serve, including veterans, the chronically homeless, the homeless, the elderly, persons with disabilities, victims of domestic violence, and youth aging out of foster care, Provide public services for youth, Provide crime prevention programs to targeted neighborhoods, Provide substance abuse services, Provide street lighting and accessibility upgrade projects in low to moderate income neighborhoods, Provide assistance to community facilities for "center-based" care and

Expanded Economic Opportunities: Fund economic development activities, Assist the low to moderate income population to become empowered and self-sufficient, Fund Job Creation and Retention Programs, Support Employment Training and Placement Programs, Fund Workforce Development Programs, Fund Literacy Programs, Support General Equivalency Diploma (GED) Preparedness Programs, New Castle County carefully analyzed the responses from the public participation initiatives

and the data from the Delaware Housing Needs Assessment. The following priorities were formulated to address the identified needs.

New Castle County Priority Needs 2015 - 2020:

Priorities for Decent Affordable Housing (Owners):

- Expand the supply of housing for affordable homeownership
- Support Housing Rehabilitation for LMI homeowners and seniors
- Increase homeownership opportunities for LMI families

Priorities for Decent Affordable Housing (Renters):

- Expand the availability of quality rental stock for LMI households
- Support housing for persons with disabilities

Priorities for Decent Affordable Housing (Homelessness Assistance):

- Assist those at-risk of becoming homeless
- Assist Homeless Populations

Priorities for Suitable Living Environment:

- Strengthen communities by funding public and social services to LMI persons

Priorities for Expanded Economic Opportunities:

- Support programs that provide economic opportunities and empower LMI persons to achieve self-sufficiency

3. Evaluation of past performance

During the County's 2017-2018 program years, \$4,771,782 was expended on housing and community development programs. A total of 2,431 persons were served through the CDBG & HOME Program and an additional 929 were served through the ESG Program. The total number of persons served through all programs was 3,360. Overall the programs served a high percentage of persons under 50% of area median income (AMI). For all programs (housing and non-housing), where income information is collected, 85% earned less than 50% of median income, with 61% earning less than 30% of median

income. Of the 3,360, a total of 2,060 were less than 30% AMI; 791 were less than 50% AMI, 453 were less than 80% of AMI and 56 were above 80% of AMI.

NCC Housing Programs

- 138 housing units received needed repairs & rehabilitation through NCC operated programs
- 100 households were assisted through the Down Payment and Settlement Program (DPS) and the DPS-Section 8 Homeownership Program offered by the County.

City of Newark (Cooperating Community) Housing Programs

- Five owner-occupied rehabilitation loans
- Five senior minor home repair loans
- Three home energy conservation audits/improvements
- Six rental property improvements

Community Development Programs

- 2,178 LMI persons were assisted through activities with public services and programs for area youth; the disabled, and other vulnerable populations

Homeless Programs

- In an effort to address the housing needs of people currently in emergency shelters or transitional housing, the County allocated at total of \$207,079 of its ESG and CDBG HUD funding. The breakdown includes \$60,000 in ESG funding to emergency shelters, \$90,000 to Rapid-Rehousing, \$24,579 for data collection activities; and \$32,500 in CDBG funding for transitional housing projects and the operation of the Centralized Intake System.
- NCC also used CDBG funding for homeless prevention projects. In addition, a total of \$75,000 was awarded to agencies that address our Housing Priority of assisting those at risk of becoming homeless.

Economic Development Programs

- 1,493 persons were assisted through various economic development, employment and job training activities offered through Goodwill Industries, Nehemiah Gateway Earned Income Tax Credit Education Program, City of Newark Youth Beautification Program and Tech Impact.
- New Castle County continued to operate the “Rewire to be Rehired Program” which offers independent employment workshops for individuals unemployed and underemployed in the County. Free workshops were offered at County owned libraries.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

New Castle County encourages citizen participation in Annual Action Plan development. In addition to newspaper notices in the state-wide News Journal and the Spanish language monthly publication, El Tiempo Hispano, Annual Action Plan public meeting notices, held twice yearly, were posted in our lobby and emailed to approximately 300 housing and community development stakeholders. The public meeting notices are also posted on the Division of Community Development and Housing’s website. Target dates for the Annual Plan funding process were provided to attendees at the fall public hearing and proposal kickoff held on November 9, 2018. Key dates for the upcoming One Year Action Plan are as follows:

May 17, 2019 - Draft Action Plan open for Public Comment/Public Meeting

June 18, 2019 - Close of Public Comment for Action Plan

May 28, 2019 - New Castle County Council consideration of Action Plan

June 26, 2019 - Action Plan Submitted to HUD

July 1, 2019 - One Year Action Plan Projects Begin

June 30, 2020 - One Year Action Plan Projects End

One public hearing was held on May 17, 2019. In addition, the 2019-2020 Draft Annual Action Plan was placed on public display for 30 days beginning May 17, 2019 and ending June 18, 2019.

5. Summary of public comments

Although there were no formal comments received during the public comment period, several people expressed how they were impressed with the presentation of the Annual Plan Project Recommendations and format of the PowerPoint used during the Public and County Council Meetings. They truly appreciated the detail and information provided in the PowerPoint Presentation.

6. Summary of comments or views not accepted and the reasons for not accepting them

Not Applicable

7. Summary

New Castle County's 2015-2020 CP identified how Community Development Block Grant (CDBG) funds, HOME Investment Partnerships (HOME) funds, and Emergency Solutions Grant (ESG) funds will be utilized over the next five year period.

Specifically the CP summarized priority needs, goals and objectives for the following categories: housing needs, non-housing community development needs, homeless needs, and non-homeless special needs.

The CP is a comprehensive, long-term plan for the County's Community Development and Housing endeavors and is used as a planning instrument to provide assistance, resources and services for the benefit of the low to moderate income citizens of the Urban New Castle County (New Castle County exclusive of the City of Wilmington).

NCC's Annual Plan is submitted every year and lists the activities pursued with federal funds to meet the goals and priorities outlined in the HUD approved Consolidated Plan.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	NEW CASTLE COUNTY	Department of Community Services
HOME Administrator	NEW CASTLE COUNTY	Department of Community Services
ESG Administrator	NEW CASTLE COUNTY	Department of Community Services

Table 1 – Responsible Agencies

Narrative (optional)

The lead agency overseeing the development of the Annual Plan is the New Castle County (NCC), Department of Community Services (DCS), Community Development and Housing Division. DCS is the contracting and participating jurisdiction that administers the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) and Emergency Solutions Grant (ESG) programs in NCC. In addition, the DCS also administers the NCC Housing Authority (NCCHA) Section 8 Housing Choice Voucher Program. Numerous housing and social service related agencies partner with NCC each year to provide a multitude of services to the community.

Consolidated Plan Public Contact Information

New Castle County
 Department of Community Services
 Community Development & Housing Division
 77 Reads Way
 New Castle, DE 19720
 Phone: (302) 395-5600 Fax: (302) 302-395-5591 TDD: (302) 395-5593

Website: <https://www.nccde.org/456/Community-Development-Housing>

Marcus A. Henry, General Manager- email: Marcus.Henry@newcastlede.gov

Carrie Casey, Community Services Manager - email: Carrie.Casey@newcastlede.gov

Vincent P. Garlick, HOME Administrator – email: Vincent.Garlick@newcastlede.gov

Nicole Waters, CDBG/ESG Program Manager – email: Nicole.Waters@newcastlede.gov

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

NCC's Department of Community Services (DCS) coordinates the consultation process for the Annual Action Plan (AP). In agreement with 24 CFR 91.105 (a) NCC has adopted a Citizen Participation Plan (CPP) describing citizen participation requirements for its US Housing and Urban Development (HUD) entitlement program funds.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

Under DCS's CPP citizens, organizations, and private businesses are encouraged to participate in the development and review of the Consolidated Plan, Action Plan and any amendments to the Plan, and the performance report completed at the end of the program year.

All meetings are held in accessible facilities. Additionally, all meetings, hearings, forums, etc., are advertised with sufficient notice to enable those needing special accommodations to make their needs known to the department. Meetings are conducting in places and at times which encourage participation by low-income persons.

While the County does not own any public housing units, it does administer the Section 8 Housing Choice Voucher Program. CS staff, however, consults with the Delaware State Housing Authority, Wilmington Housing Authority, and Newark Housing Authority to gather and evaluate concerns when updating the Strategic Plan portion of the CP. CS staff consults with State and local health and child welfare agencies regarding health and social service issues and hazards.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Due to Delaware's small size and small number of metropolitan areas, homeless needs assessment and planning are discussed on a state-wide basis. HAD coordinates Delaware's state-wide Continuum of Care (CoC) funding application to HUD for approximately \$7 million each year in homeless funding. The CoC identifies gaps and prioritizes housing and services on an annual basis in order to meet the goals and objectives outlined in the Delaware State Ten Year Plan to End Homelessness. The State of Delaware's CoC receives more than \$7 million for needed projects throughout the state. HAD is a private 501 (c) (3) non-profit organization formed to assist in reviewing public policy, programs, activities, data, and all other efforts that will eliminate homelessness and improve the well-being of homeless persons and families in Delaware. Representatives of sixty-two local and county government agencies, non-profit homeless and housing providers, and for-profit organizations meet on a quarterly basis to address the issues of homelessness throughout the state through the DICH.

In preparing the Consolidated Plan, New Castle County consulted the Homeless Planning Council of Delaware to discuss the CoC, homeless policies, best practices and strategies to help homeless people quickly gain access to permanent housing.

The Delaware Continuum of Care (CoC) is a group of community members, service providers, leaders, advocates and concerned citizens working together to develop solutions to homelessness in Delaware. The newly formed Delaware CoC Board consist of 11-21 members who are elected to Board positions by voting members of the Continuum of Care. CoC Board members govern on behalf of the Delaware Continuum of Care, leading the process by which the Delaware Continuum of Care sets strategic goals and priorities to address homelessness throughout the state.

In 2017, the CoC developed an Action Plan to end homelessness in Delaware. Ending homelessness in Delaware means they have a responsive and accessible systems of supports that: Prevents homelessness whenever possible, provides appropriate crisis shelter to all individuals and families who need it, quickly returns homeless individuals and families to permanent housing that is suitable to their unique needs and provides households with housing stability supports so that they do not return to homelessness.

When we end homelessness in Delaware homelessness will be rare, brief, and non-recurring. We believe that this can be achieved by engaging each person with strength –based approach that builds on their resilience, reduces their risks, and improves their lives from safety and dignity of their own homes.

New Castle County participates in the state-wide Continuum of Care planning through representation on the CoC Board, where Carrie Casey is chair and the DICH where Nicole Waters serve as a designated voting member.

New Castle County staff participates in the CoC Rating and Ranking Committee for CoC funding competitions. The Committee is charged with making strategic funding recommendations to the CoC Board for final consideration and approval of approximately \$7 million dollars for services to benefit the homeless in Delaware.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

On March 12, 2015 HAD developed the Delaware Continuum of Care Permanent Supportive Housing Standards. These standards were developed in accordance with HUD regulations 24 CFR Part 578 and comply with the HEARTH Interim Rule and the applicable CoC Program Notice of Funding Availability (NOFA). New Castle County staff reviewed the proposed standards and voted to adopt. On March 25, 2015 the Standards for Permanent Supportive Housing Assistance were adopted and will be implemented in Delaware. These standards will help ensure that the individuals and families who are most in need in our community will have access to the most intensive housing and service interventions available. In accordance with HUD regulations (24 CFR Part 578), the Delaware Continuum of Care (DeCoC) has developed, in consultation with ESG recipients and Rapid Re-Housing providers, written standards for the provisions of Rapid Re-Housing assistance in Delaware.

In 2016 NCC, in partnership with HAD, DSHA and City of Wilmington developed Rapid Re-Housing Standards in accordance with HUD regulations (24 CFR Part 578). These standards are currently being revised to serve the population more effectively.

NCC funds HAD for administration of the Centralized Intake System and the Community Management Information System (CMIS). NCC participates in the state-wide CoC planning through representation on the HAD Board and the DICH. The HAD holds joint monthly meetings between jurisdictions to address the needs of homeless persons and persons at risk for homelessness. NCC is an active participant in these meetings. Currently the group is working to finalize a joint monitoring tool that will be used to evaluate performance of homeless providers.

Shared Goals Include:

- Develop collaborative grant applications for funding
- Develop a standardized tool to effectively monitor homeless provider performance

- Develop a homeless bill of rights
- Implement joint citizen participation for the Five Year Plan

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Housing Alliance Delaware
	Agency/Group/Organization Type	Planning organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	New Castle County staffs meet quarterly with staff from the alliance regarding improving homeless systems in Delaware. The alliance assisted the jurisdiction with the development of the Rapid Re-Housing standards.

Identify any Agency Types not consulted and provide rationale for not consulting

N/A

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Housing Alliance Delaware	Shared Goals include: Develop collaborative grant applications for funding. Develop a standardized tool to effectively monitor homeless provider performance. Develop a Homeless Bill of Rights. Implement joint citizen participation for the Five Year Plan.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

NCC's Five Year Consolidated Plan and Annual Action Plan were completed in agreement with 24 CFR 91.115(e). As required by 24 CFR 91.115(e) NCC has adopted a Citizen Participation Plan describing the citizen participation requirements of its HUD entitlement program funds. The Citizen Participation Plan is on file at the NCC's Department of Community Services, Community Development and Housing Division office.

NCC maintains a stakeholder's list which consists of over 300 individuals representing an array of service providers and agencies. Notice of Funding Availability and Grant Opportunity emails are sent to everyone on the list informing them of upcoming consolidated planning events and encouraging participation.

In an effort to broaden participation, innovative strategies were utilized including:

- New Castle County Website for Grant Opportunities
- Information Tables at the Statewide Housing Conferences
- Facebook and Twitter Posts/Tweets
- Newspaper Notices (English and Spanish Publications)
- Flyers
- Emails and Letters to Stakeholder's
- Public Meetings that include daytime and/or evening hours

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response & attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-English Speaking - Specify other language: Spanish		There were no comments received.		
2	Email Notification	Stakeholder's List of 300+ People		There were no comments received.		
3	Internet Outreach	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing		There were no comments received.		www.nccde.org/456/Community-Development-Housing

Sort Order	Mode of Outreach	Target of Outreach	Summary of response & attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing		There were no comments received.		

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

New Castle County prepared a Five-Year CP for Housing and Community Development Programs for July 1, 2015 – June 30, 2020 in order to strategically implement federal funding programs that support housing, community and economic development activities within our jurisdiction. HUD expects communities develop a comprehensive vision that includes decent housing, suitable living environments and expanded economic opportunities.

For each of the five years covered by the Five-Year CP, the County prepares an Annual Plan detailing how the resources made available will be used to accomplish the goals outlined in the Five-Year Plan. Federal Fiscal Year 2019, which is New Castle County's Fiscal Year 2020, which runs from July 1, 2019 – June 30, 2020, is the fifth plan of the five-year cycle. During the program year NCC will receive funds through CDBG, HOME

and ESG to implement projects outlined in this Annual Action Plan for 2019-2020.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,278,499	425,000	1,100,000	3,803,499		Activities will address Community Development, Housing and Economic Development Needs.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	893,090	75,000	300,000	1,268,090		Activities will address Housing Needs.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	196,701	0	0	196,701		Activities will address Homelessness Needs.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The most significant obstacle to meeting the needs of the underserved in New Castle County is the availability of funds. To address this obstacle, the County will continue to make funding decisions that maintain program income (payback from housing loans), partner with non-profit and private organizations that have ample funding resources, and continue to utilize non-federal funding sources through County Revolving (\$53,750), Associates Bank Revolving (20,559.77), Senior Home Repair (\$157,234), IDEA Homebuyer/Homeowner Rehabilitation (\$138,182) funds and Remediating Vacancies Making Program (REVAMP) (\$6,406). In addition to the funding outlined above such funding may also include:

- McKinney-Vento Funds under the HEARTH Act;
- Low-Income Housing Tax Credits
- New Market Tax Credits

- Department of Veteran Affairs
- State & Local Government Funds
- Private Donations; and
- Other Federal Funding
- CC NEW GRANT/Funding

The County will follow the HOME Match Contribution Requirements outlined in 24 CFR 92.218 – 92.220, and will provide a detailed HOME Match Report during CAPER submission using form # HUD-40107-A. The County will follow the ESG Matching Requirement outlined in 24 CFR 576.201.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Not Applicable

Discussion

N/A

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Provide Decent Affordable Housing for Owners	2015	2020	Affordable Housing Decent Housing	County-Wide	Expand Supply of Affordable Homeownership Housing Rehab for LMI Homeowners and Seniors Increasing Homeownership Opportunities	CDBG: \$1,023,760 HOME: \$198,797	Rental units rehabilitated: 125 Household Housing Unit Homeowner Housing Added: 8 Household Housing Unit Direct Financial Assistance to Homebuyers: 65 Households Assisted
2	Provide Decent Affordable Rental Housing	2015	2020	Affordable Housing Supportive Housing	County-Wide	Expand Rental Stock for LMI households Support Housing for Persons with Disabilities	HOME: \$450,000	Rental units rehabilitated: 30 Household Housing Unit
3	Provide Decent Housing via Homelessness Assistance	2015	2020	Homeless	County-Wide	Assist Homeless Populations Assist those "At-Risk" of Becoming Homeless	CDBG: \$230,000	Homelessness Prevention: 69 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Provide Suitable Living Environments	2015	2020	Non-Homeless Special Needs Non-Housing Community Development	County-Wide	Public Services to Strengthen Communities	CDBG: \$175,930	Public service activities other than Low/Moderate Income Housing Benefit: 235 Persons Assisted
5	Create Expanded Economic Opportunities	2015	2020	Non-Housing Community Development	County-Wide	Expanded Economic Opportunities	CDBG: \$30,000	Public service activities other than Low/Moderate Income Housing Benefit: 1004 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Provide Decent Affordable Housing for Owners
	Goal Description	Increase the supply of decent, for-sale housing opportunities for the County's low and moderate income (LMI) households through coordination with area CHDOs, non-profit and for-profit agencies and private developers. Support families and individuals who already own their homes but, due to economic hardship or excessive cost-burden, are not able to make repairs necessary for critical upkeep and value retention. Increase homeownership opportunities for LMI families and individuals in New Castle County and expand the options available to these groups.
2	Goal Name	Provide Decent Affordable Rental Housing
	Goal Description	Increase the supply of decent, affordable and accessible rental housing opportunities available for the County's lowest-income households through coordination with area CHDOs, non-profit and for-profit agencies, and private developers. New Castle County's objective is to construct new rental units affordable to households at less than 50% of area median income, located in the areas of the County where the need is the greatest.

3	Goal Name	Provide Decent Housing via Homelessness Assistance
	Goal Description	New Castle County's goal is to assist those at-risk of becoming homeless by partnering with non-profit organizations and other public agencies to provide homeless prevention and diversion services. Our jurisdiction will also assist homeless populations by providing stability and opportunity to the County's homeless populations through work with non-profit organizations and other public agencies to provide homeless shelter operational support and Rapid Re-Housing services.
4	Goal Name	Provide Suitable Living Environments
	Goal Description	New Castle County's objective is to deliver quality public services and social services for low and moderate income persons especially area children and youth, the elderly, and persons with disabilities.
5	Goal Name	Create Expanded Economic Opportunities
	Goal Description	New Castle County's priority is to expand economic opportunities by supporting programs that advocate more jobs paying self-sufficient wages; homeownership opportunities and the development of activities that promote long-term community viability, and the empowerment of LMI persons to achieve self-sufficiency.

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

New Castle County prepared a Five-Year CP for Housing and Community Development Programs for July 1, 2015 – June 30, 2020 in order to strategically implement federal funding programs that support housing, community and economic development activities within our jurisdiction. HUD expects communities develop a comprehensive vision that includes decent housing, suitable living environments and expanded economic opportunities.

For each of the five years covered by the Five-Year CP, the County prepares an Annual Plan detailing how the resources made available will be used to accomplish the goals outlined in the Five-Year Plan. Federal Fiscal Year 2019, which is New Castle County's Fiscal Year 2020, which runs from July 1, 2019 – June 30, 2020, is the final plan of the five-year cycle. During the program year NCC will receive funds through CDBG, HOME and ESG to implement projects outlined in this Annual Action Plan for 2019-2020. The priorities and goals developed through Citizen Participation and Stakeholder Focus Group Initiatives helped form the basis for allocating funds for the services above.

AP-38 Project Summary

Project Summary Information

1	Project Name	COUNTY: Administration and Planning-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	CDBG: \$53,363,140
	Description	Administration of programs including supervision, fiscal staff, monitoring, and Consolidated Plan process.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	Administration of programs including supervision, fiscal staff, monitoring, and Consolidated Plan process.
2	Project Name	COUNTY: Architectural Accessibility Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$50,000

Description	This program is designed to assist an eligible household with accessibility modifications to enhance the ability of the household member to function safely in the home. Accessibility items that may qualify include grab bars, ramps, comfort height toilets, and handrails. Written certification of medical needs for assistance is required. The grant is available on a first come first served basis. The maximum limit is \$5,000.	
Target Date	6/30/2019	
Estimate the number and type of families that will benefit from the proposed activities	Ten LMI families will benefit from this program.	
Location Description	New Castle County 77 Reads Way New Castle, DE 19720	
Planned Activities	This program is designed to assist an eligible household with accessibility modifications to enhance the ability of the household member to function safely in the home. Accessibility items that may qualify include grab bars, ramps, comfort height toilets, and handrails. Written certification of medical needs for assistance is required. The grant is available on a first come first served basis. The maximum limit is \$5,000.	
3	Project Name	COUNTY: Downpayment and Settlement Loans (DPS)-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Increasing Homeownership Opportunities
	Funding	CDBG: \$318,000

	Description	The objective of this program is to enable low and moderate income households to purchase their first homes by providing loans to aid in covering the cost of down payment and/or settlement charges. Borrower must occupy the home as principal residence throughout the duration of the loan. Loan must be paid in full upon the sale of the property; or transfer of ownership. Maximum loan amount is \$5,000.00
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	It's estimated 65 LMI families will benefit from this activity.
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	The objective of this program is to enable low and moderate income households to purchase their first homes by providing loans to aid in covering the cost of down payment and/or settlement charges. Borrower must occupy the home as principal residence throughout the duration of the loan. Loan must be paid in full upon the sale of the property; or transfer of ownership. Maximum loan amount is \$5,000.00
4	Project Name	COUNTY: Emergency Repair Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$300,000
	Description	This program is designed to provide assistance to eligible homeowners who find themselves faced with a condition determined to be dangerous to the life, health, property and safety of the occupants of the home. The program is limited to a critical need to correct one issue such as a severely damaged roof, heater not working in the winter, severe plumbing leaks etc.

	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	It's estimated 65 LMI families will benefit from this activity.
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	This program is designed to provide assistance to eligible homeowners who find themselves faced with a condition determined to be dangerous to the life, health, property and safety of the occupants of the home. The program is limited to a critical need to correct one issue such as a severely damaged roof, heater not working in the winter, severe plumbing leaks etc.
5	Project Name	COUNTY: HIP Rehab Loans-FY19
	Target Area	HIP CENSUS TRACTS (36 OF 99 COUNTY CTS)
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$100,760
	Description	Homeowner Incentive Program loans up to \$20,000 in identified neighborhoods. Twenty year 0% mortgage loan program. Payments may be deferred if household income is below 50% of AMI; deferred loans are due upon sale or transfer of the home, refinance or rental or when no longer owner occupied.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 6 LMI families will benefit from this activity.
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	Homeowner Incentive Program loans up to \$20,000 in identified neighborhoods. Twenty year 0% mortgage loan program. Payments may be deferred if household income is below 50% of AMI; deferred loans are due upon sale or transfer of the home, refinance or rental or when no longer owner occupied.
6	Project Name	COUNTY: Homeowner Rehabilitation Direct Loan Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$140,000
	Description	Loans, usually deferred at 0%, for code or maintenance-related repairs. Maximum amount is \$55,000. Payments may be deferred if household income is below 50% of AMI; deferred loans are due upon sale or transfer of home, refinance or rental or when no longer owner occupied.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 6 LMI families will benefit from this activity.

	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	Loans, usually deferred at 0%, for code or maintenance-related repairs. Maximum amount is \$55,000. Payments may be deferred if household income is below 50% of AMI; deferred loans are due upon sale or transfer of home, refinance or rental or when no longer owner occupied.
7	Project Name	COUNTY: Neighborhood Revitalization Clean-Ups-FY19
	Target Area	Low and Moderate Income Areas (LMA)-Census Tracts FY 2014 LMISD- 2006-2010 ACS
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$15,000
	Description	Funding for neighborhood cleanup of public areas, in low and moderate income neighborhoods. Typical costs are for dumpster rental, trash removal, and trash disposal. Neighborhoods will be chose throughout the program year.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 8 LMI neighborhoods will benefit from this activity.
	Location Description	
	Planned Activities	Funding for neighborhood cleanup of public areas, in low and moderate income neighborhoods. Typical costs are for dumpster rental, trash removal, and trash disposal. Neighborhoods will be chose throughout the program year.
8	Project Name	COUNTY: Relocation Contingency-FY19
	Target Area	County-Wide

	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$15,000
	Description	Relocation activities resulting from code enforcement or other actions.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 3 LMI families will benefit from this activity.
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	Relocation activities resulting from code enforcement or other actions.
9	Project Name	COUNTY: Senior Minor Home Repair Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$100,000
	Description	This program is designed to provide minor housing repair assistance to eligible senior homeowners ages 60 and older. Repair items are limited to minor home repairs that focus on health, accessibility and safety issues in the home. Limited weatherization items such as storm doors, insulation and window replacement may be done. This is a grant program available on a first come first served basis. The maximum grant limit is \$2,500.00
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 35 LMI families will benefit from this activity.
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	This program is designed to provide minor housing repair assistance to eligible senior homeowners ages 60 and older. Repair items are limited to minor home repairs that focus on health, accessibility and safety issues in the home. Limited weatherization items such as storm doors, insulation and window replacement may be done. This is a grant program available on a first come first served basis. The maximum grant limit is \$2,500.00
10	Project Name	COUNTY: CDBG Program Delivery-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	CDBG: \$120,274,517
	Description	Staffing costs associated with housing rehab loans, DPS and County in-house staff and delivery costs.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A

	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	Staffing costs associated with housing rehab loans, DPS and County in-house staff and delivery costs.
11	Project Name	Arc of Delaware: Outreach Program for Individuals with Intellectual & Developmental Disabilities-19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$8,000
	Description	The Arc of Delaware Outreach program supports people with intellectual and developmental disabilities (I/DD) and their families in the community through information and referrals, and advocacy as needed for specific concerns. Its Necessity of Life mini-grants help people with I/DD cope by providing for essentials such as clothing, eye glasses or dental care. It also provides recreational opportunities. This grant will be used to reimburse salaries for direct client services.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 20 LMI people will benefit from this activity.
	Location Description	Arc of Delaware 2 S. Augustine Street Suite B Wilmington, DE 19804

	Planned Activities	The Arc of Delaware Outreach program supports people with intellectual and developmental disabilities (I/DD) and their families in the community through information and referrals, and advocacy as needed for specific concerns. Its Necessity of Life mini-grants help people with I/DD cope by providing for essentials such as clothing, eye glasses or dental care. It also provides recreational opportunities. Activity will provide \$8,000 for Salaries for Direct Client Services.
12	Project Name	Catholic Charities: Basic Needs Program: Homelessness Prevention Services-19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$25,000
	Description	Catholic Charities Basic Needs Program - Homeless Prevention Service prevents homelessness for at-risk through case management services, financial coaching activities, and when available, financial grants to pay for rent, mortgage, or utility payments that are in arrears and threatening a person's permanent housing.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 15 LMI people will benefit from this activity.
Location Description	Catholic Charities 2601 W 4th Street Wilmington, DE 19805	

	Planned Activities	Catholic Charities Basic Needs Program - Homeless Prevention Service prevents homelessness for at-risk through case management services, financial coaching activities, and when available, financial grants to pay for rent, mortgage, or utility payments that are in arrears and threatening a person's permanent housing. Activity will provide \$22,000 for homelessness prevention payments and \$2,000 for Salaries for Direct Client Services.
13	Project Name	Catholic Charities: HIV Services-Basic Needs Program-19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$20,000
	Description	Catholic Charities Basic Needs Program - HIV Service prevents homelessness for at-risk persons with HIV/AIDS [PWAs] through case management services, financial coaching activities, and when available, financial grants to pay for rent, mortgage, or utility payments that are in arrears and threatening a person's permanent housing.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 15 LMI people will benefit from this activity.
	Location Description	Catholic Charities 2601 W 4th Street Wilmington, DE 19805

	Planned Activities	Catholic Charities Basic Needs Program - HIV Service prevents homelessness for at-risk persons with HIV/AIDS [PWAs] through case management services, financial coaching activities, and when available, financial grants to pay for rent, mortgage, or utility payments that are in arrears and threatening a person's permanent housing. Activity will provide \$18,000 for homelessness prevention payments and \$2,000 for Salaries for Direct Client Services.
14	Project Name	Child Inc.: Sparrow Run Family Resource Center-FY19
	Target Area	Low and Moderate Income Areas (LMA)-Census Tracts FY 2014 LMISD- 2006-2010 ACS
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$10,000
	Description	Programming at the Sparrow Run Family Resource Center includes the following: case management services; information & referral; coordination of emergency assistance, food programs for children and their families; home/ school liaison activities; domestic violence counseling, and a variety of recreational activities for children and their families.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	Anyone residing within the Low and Moderate Income Area outlined in this project can benefit from the proposed activities.
Location Description	Child Inc. 148 Flamingo Drive Newark, DE 19702	

	Planned Activities	Programming at the Sparrow Run Family Resource Center includes the following: case management services; information & referral; coordination of emergency assistance, food programs for children and their families; home/ school liaison activities; domestic violence counseling, and a variety of recreational activities for children and their families. Activity will provide \$10,000 for Salaries for Direct Client Services.
15	Project Name	Delaware Center for Horticulture, Inc.-FY19
	Target Area	County-Wide
	Goals Supported	Create Expanded Economic Opportunities
	Needs Addressed	Expanded Economic Opportunities
	Funding	CDBG: \$10,000
	Description	Through direct services, Branches to Chances (B2C) hires and trains unemployed and underemployed individuals, including previously incarcerated individuals, for entry-level positions in the horticulture industry. Upon successful completion of the program, B2C participants will have knowledge, skills, and experience in job readiness, using computers, personal finance, and horticulture.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 2 people will benefit from this activity.
	Location Description	1810 North DuPont Street Wilmington, DE 19806
Planned Activities	Through direct services, Branches to Chances (B2C) hires and trains unemployed and underemployed individuals, including previously incarcerated individuals, for entry-level positions in the horticulture industry. Upon successful completion of the program, B2C participants will have knowledge, skills, and experience in job readiness, using computers, personal finance, and horticulture. Activity will provide \$10,000 for Salaries for Direct Client Services to include the Employment & Training Specialist and/or the Greening Supervisor.	

16	Project Name	Delaware Ecumenical Council on Children & Families: Volunteer Caregivers for NCC Elderly-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$5,000
	Description	Mobilizes volunteers, mostly through faith communities, to provide eligible clients and their caregivers with general services, especially medical and other supportive transportation; homemaking assistance; friendly visiting and telephone reassurance; and facilitating access to various community services and resources, such as food closets and health care.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 25 elderly LMI people will benefit from this activity.
	Location Description	240 North James Street Suite 111 Wilmington, DE 19804
Planned Activities	Mobilizes volunteers, mostly through faith communities, to provide eligible clients and their caregivers with general services, especially medical and other supportive transportation; homemaking assistance; friendly visiting and telephone reassurance; and facilitating access to various community services and resources, such as food closets and health care. Activity will provide \$5,000 for Salaries for Direct Client Services.	
17	Project Name	Easterseals Delaware & Maryland's Eastern Shore-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments

	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$10,000
	Description	Easterseals has an impressive record of accomplishment for placement and long-term employment. Students will be matched with a community employer based on individual skills and interest, and will work 12-15 hours each week. During that time, students will have the opportunity to try two different jobs with that employer, sampling each for a 4-week period. The weekly schedule will have students working three days for 4-5 hours each day. This schedule allows flexibility for families, thereby decreasing the likelihood that students will be absent. Each student is paired with a Peer Mentor who works side by side providing on-going modelling, teaching and coaching.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 5 people will benefit from this activity.
	Location Description	61 Corporate Circle New Castle, DE 19720
	Planned Activities	Easterseals has an impressive record of accomplishment for placement and long-term employment. Students will be matched with a community employer based on individual skills and interest, and will work 12-15 hours each week. During that time, students will have the opportunity to try two different jobs with that employer, sampling each for a 4-week period. The weekly schedule will have students working three days for 4-5 hours each day. This schedule allows flexibility for families, thereby decreasing the likelihood that students will be absent. Each student is paired with a Peer Mentor who works side by side providing on-going modelling, teaching and coaching. Activity will provide \$10,000 for Salaries for Direct Client Services provided by the Employment Specialist.
18	Project Name	Family Help: Transitional Housing Operational Support-FY19
	Target Area	County-Wide

	Goals Supported	Provide Decent Housing via Homelessness Assistance
	Needs Addressed	Assist Homeless Populations
	Funding	CDBG: \$7,500
	Description	Family Help, Inc. manages a four unit property in Middletown which is used to house homeless families. The organization offers a multifaceted program with the goal of making the families self-sufficient. This includes a job work force program, budget counseling, food and clothing support, and self-esteem program. The goal is to give them the tools for self-sufficiency in 12 to 18 months.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 4 homeless families will benefit from this activity.
	Location Description	Family Help (Private Address) Middletown, DE 19709
	Planned Activities	
19	Project Name	Forum to Advance Minorities in Engineering (FAME, Inc.)-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$10,000

Description	The STEMulate® Change Outreach Initiative is a program that provides interactive, hands-on education during out-of-school hours to ignite interest in STEM learning and careers among at-risk youth in grades 4-6. FAME will operate two STEMulate® Change sessions during the 2018-2019 school year (fall session and spring session) at the Rt.9 Library & Innovation Center.	
Target Date	6/30/2019	
Estimate the number and type of families that will benefit from the proposed activities	An estimated 20 people will benefit from this activity.	
Location Description	Route 9 Library & Innovation Center 3022 New Castle Avenue New Castle, DE 19720	
Planned Activities	The STEMulate® Change Outreach Initiative is a program that provides interactive, hands-on education during out-of-school hours to ignite interest in STEM learning and careers among at-risk youth in grades 4-6. FAME will operate two STEMulate® Change sessions during the 2018-2019 school year (fall session and spring session) at the Rt.9 Library & Innovation Center. Activity will provide \$10,000 for Student Scholarships.	
20	Project Name	Housing Alliance Delaware: Centralized Intake of DE-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Housing via Homelessness Assistance
	Needs Addressed	Assist Homeless Populations
	Funding	CDBG: \$20,000

Description	Centralized Intake (CI) is the process by which Delaware coordinates entry into the homeless response system, including access to emergency shelter, rapid re-housing, and permanent supportive housing. The coordinated entry process ensures that all people experiencing homelessness have equal access to homeless assistance, people with the greatest needs are prioritized for assistance, and that communities have information about needs and gaps in services.	
Target Date	6/30/2019	
Estimate the number and type of families that will benefit from the proposed activities	N/A	
Location Description	100 W. 10th Street Suite 611 Wilmington, DE 19801	
Planned Activities	Centralized Intake of Delaware will include standardized structures and protocols that streamline screening, assessment, and referral process for persons experiencing homelessness. The Housing Specialist will communicate with homeless service providers using the electronic data, Delaware Community Management Information System (DE-CMIS), which helps homeless and human service agencies collect and share information. Centralized Intake will minimize time spent assessing people that are not right for particular programs. It will ultimately connect people with the most beneficial supportive services that address their individual, unique needs. The Activity will provide \$20,000 for Salaries for the Housing Specialist(s) for Direct Client Services related to the Centralized Intake process.	
21	Project Name	Housing Opportunities of Northern Delaware (HOND), Inc.-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$7,500

	Description	HOND, Inc. proposes to provide Fair Housing Law Forum to educate New Castle residents about the importance of understanding credit, budget management, and saving. This program is designed to help New Castle County families stabilize their finances, rebuild their credit and establish savings. These goals are accomplished by the counselor providing: action plan, timeline and resources to client. Counselor facilitates the process by providing guidelines, resources; educating the client about budgeting; correcting the credit report, maintain their credit.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 5 people will benefit from this activity.
	Location Description	100 W 10th Street Suite 1001 Wilmington, DE 19801
	Planned Activities	HOND, Inc. proposes to provide Fair Housing Law Forum to educate New Castle residents about the importance of understanding credit, budget management, and saving. This program is designed to help New Castle County families stabilize their finances, rebuild their credit and establish savings. These goals are accomplished by the counselor providing: action plan, timeline and resources to client. Counselor facilitates the process by providing guidelines, resources; educating the client about budgeting; correcting the credit report, maintain their credit. Activity will provide \$7,500 for Salaries for Direct Client Services.
22	Project Name	Ingleside Homes: Senior HOPE Homelessness Prevention Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Housing via Homelessness Assistance
	Needs Addressed	Assist those "At-Risk" of Becoming Homeless
	Funding	CDBG: \$20,000

	Description	The Program will serve elderly clients who are in need of emergency assistance in the form of Homelessness Prevention and Diversion to avoid eviction, foreclosure, utility disconnection or condemnation of their home.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 15 people will benefit from this activity.
	Location Description	1005 N Franklin Street Wilmington, DE 19806
	Planned Activities	The Program will serve elderly clients who are in need of emergency assistance in the form of Homelessness Prevention and Diversion to avoid eviction, foreclosure, utility disconnection or condemnation of their home. Activity will provide \$15,000 for Senior Homelessness Prevention Services and \$5,000 for Salaries for Direct Client Services.
23	Project Name	Latin American Community Center: Summer Camp Scholarships-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$10,000
	Description	Summer Camp Scholarships for children following the Expeditionary Learning model. This model stresses student engagement, exploration, activity and experimentation as a means of increasing both knowledge and an interest in learning. As 50% of learners's loss happens over the summer, this program helps to ensure that learning happens year-round.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 25 people will benefit from this activity.
	Location Description	403 North Van Buren Street Wilmington, DE 19805
	Planned Activities	Summer Camp Scholarships for children following the Expeditionary Learning model. This model stresses student engagement, exploration, activity and experimentation as a means of increasing both knowledge and an interest in learning. As 50% of learners' loss happens over the summer, this program helps to ensure that learning happens year-round. Activity will provide \$10,000 to award Summer Camp Scholarships.
24	Project Name	Lutheran Community Services: LCS Homeless Prevention Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Housing via Homelessness Assistance
	Needs Addressed	Assist those "At-Risk" of Becoming Homeless
	Funding	CDBG: \$25,000
	Description	The LCS Homelessness Prevention Program is set up to provide financial assistance and financial literacy training to low income renters – mostly located in New Castle County. Assistance takes the form of the payment of rent, mortgage and utility payments.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 23 people will benefit from this activity.

	Location Description	2809 Baynard Blvd. Wilmington, DE 19802
	Planned Activities	The LCS Homelessness Prevention Program is set up to provide financial assistance and financial literacy training to low income renters – mostly located in New Castle County. Assistance takes the form of the payment of rent, mortgage and utility payments. Activity will provide \$22,000 for Homelessness Prevention Services & \$3,000 for Salaries for Case Management for Direct Client Services.
25	Project Name	Nehemiah Gateway Community Development: DE Earned Income Tax Credit Campaign-FY19
	Target Area	County-Wide
	Goals Supported	Create Expanded Economic Opportunities
	Needs Addressed	Expanded Economic Opportunities
	Funding	CDBG: \$10,000
	Description	The program promotes awareness of Federal Earned Income Tax Credits and offers free e-file tax preparation to eligible low income workers statewide in Delaware.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 1,000 people will benefit from the activity.
	Location Description	201 W. 23rd Street Wilmington, DE 19802
Planned Activities	The program promotes awareness of Federal Earned Income Tax Credits and offers free e-file tax preparation to eligible low income workers statewide in Delaware. Activity will provide \$10,000 for Salaries/Benefits for Site Staff, Part-Time & Temporary Employees for Direct Client Services.	
26	Project Name	Neighborhood House Inc.-Crisis Alleviation-FY19
	Target Area	County-Wide

	Goals Supported	Provide Decent Housing via Homelessness Assistance
	Needs Addressed	Assist those "At-Risk" of Becoming Homeless
	Funding	CDBG: \$15,000
	Description	The Family Services Program assists families and individuals to meet their immediate basic needs of food, heat, electricity and eviction prevention in a crisis situation and directs them to programs to assist them to become more independent and stable. Paramount to these needs is to keep families and individuals in their homes by not allowing utility shutoffs, eviction or hunger.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 54 people will benefit from this activity.
	Location Description	219 West Green Street Middletown, DE 19709
	Planned Activities	The Family Services Program assists families and individuals to meet their immediate basic needs of food, heat, electricity and eviction prevention in a crisis situation and directs them to programs to assist them to become more independent and stable. Paramount to these needs is to keep families and individuals in their homes by not allowing utility shutoffs, eviction or hunger. Activity will provide \$13,000 for Homelessness Prevention Services and \$2,000 for Salaries for Direct Client Services.
27	Project Name	New Castle County Absalom Jones Senior Center: Senior Emergency Food Security Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$5,000

	Description	The program will provide emergency food security for seniors in the form of a food voucher to purchase food.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 50 seniors will benefit from this activity.
	Location Description	Absalom Jones Senior Center 310 Klamensi Road Wilmington, DE 19804
	Planned Activities	The program will provide emergency food security for seniors in the form of a food voucher to purchase food. Activity will provide \$5,000 for Emergency Food Vouchers.
28	Project Name	New Castle County Department of Community Services:Summer Recreation Camp Scholarships-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$40,000

Description	The Summer Recreation Camp Program provides structured, day-long activities in school, library and park settings for children ages 7 to 12 years from 7:30am -5:30 pm, Monday through Friday, from mid-June through end of August. Pre-care and after-care options offer working parents the flexibility to choose a period of service. The camps combine educational, sports, nature and general recreation activities and offer weekly swimming and field trips. Recent field trips have included: Franklin Institute, Wilmington Western Railroad, Launch Trampoline Park, Ashland Nature Center, Hagley Museum, bowling, ice and roller skating. During the camps, activities are structured to promote youth to be more physically active through play and games; to develop social skills, such as teamwork and interacting with new youth; and to develop personal skills, such as creativity, self-esteem and confidence.
Target Date	6/30/2019
Estimate the number and type of families that will benefit from the proposed activities	An estimated 44 children will benefit from this activity.
Location Description	New Castle County, Department of Community Services 77 Reads Way New Castle, DE 19720 Camp locations throughout the County

Planned Activities	The Summer Recreation Camp Program provides structured, day-long activities in school, library and park settings for children ages 7 to 12 years from 7:30am – 5:30 pm, Monday through Friday, from mid-June through end of August. Pre-care and after-care options offer working parents the flexibility to choose a period of service. The camps combine educational, sports, nature and general recreation activities and offer weekly swimming and field trips. Recent field trips have included: Franklin Institute, Wilmington Western Railroad, Launch Trampoline Park, Ashland Nature Center, Hagley Museum, bowling, ice and roller skating. During the camps, activities are structured to promote youth to be more physically active through play and games; to develop social skills, such as teamwork and interacting with new youth; and to develop personal skills, such as creativity, self-esteem and confidence. Activity will provide \$40,000 for Camp Scholarships.
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29	Project Name	New Castle County Division of Police: Enhanced Police Patrols along the Route 9 Corridor-FY19
	Target Area	CENSUS TRACTS 154, 155, 156
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$15,000
	Description	The essential elements of TAPS Directed Police Overtime along the Route 9 Corridor will include: (1) the generation and utilization of a predictive map of crime and disorder; (2) deploy overtime officers and position them with the mobile enforcement teams; (3) a coordinated response formulated collectively by New Castle County Police Department, county agencies, relevant criminal justice agencies, neighborhood-based institutions, and research partners; and (4) a weekly TAPS meeting that is open to county councilmen/ women, representatives of other service and law enforcement agencies, and researchers.
	Target Date	6/30/2019

Estimate the number and type of families that will benefit from the proposed activities	An estimated 2 officers will be assigned to "hot spot" crime areas in the Route 9 Corridor. The residents of the LMA census tracts listed above will benefit from this activity.														
Location Description	New Castle County Division of Police 3601 N. DuPont Highway New Castle, DE 19720														
Planned Activities	The essential elements of TAPS Directed Police Overtime along the Route 9 Corridor will include: (1) the generation and utilization of a predictive map of crime and disorder; (2) deploy overtime officers and position them with the mobile enforcement teams; (3) a coordinated response formulated collectively by New Castle County Police Department, county agencies, relevant criminal justice agencies, neighborhood-based institutions, and research partners; and (4) a weekly TAPS meeting that is open to county councilmen/ women, representatives of other service and law enforcement agencies, and researchers. Activity will provide \$15,000 Salaries/Benefits for Police Overtime Costs.														
30	<table border="1"> <tr> <td data-bbox="235 1131 456 1188">Project Name</td> <td data-bbox="456 1131 1461 1188">Rosehill Community Center: Teen Society-FY19</td> </tr> <tr> <td data-bbox="235 1188 456 1245">Target Area</td> <td data-bbox="456 1188 1461 1245">County-Wide</td> </tr> <tr> <td data-bbox="235 1245 456 1341">Goals Supported</td> <td data-bbox="456 1245 1461 1341">Provide Suitable Living Environments</td> </tr> <tr> <td data-bbox="235 1341 456 1438">Needs Addressed</td> <td data-bbox="456 1341 1461 1438">Public Services to Strengthen Communities</td> </tr> <tr> <td data-bbox="235 1438 456 1495">Funding</td> <td data-bbox="456 1438 1461 1495">CDBG: \$5,430</td> </tr> <tr> <td data-bbox="235 1495 456 1711">Description</td> <td data-bbox="456 1495 1461 1711">The Rose Hill Teen Society promotes the positive development of teens. They do this by offering a safe haven and an activity schedule that engages challenges and rewards good behavior. Students are active in community service projects, educational enrichment programs as well as college tours and theatrical experiences.</td> </tr> <tr> <td data-bbox="235 1711 456 1766">Target Date</td> <td data-bbox="456 1711 1461 1766">6/30/2019</td> </tr> </table>	Project Name	Rosehill Community Center: Teen Society-FY19	Target Area	County-Wide	Goals Supported	Provide Suitable Living Environments	Needs Addressed	Public Services to Strengthen Communities	Funding	CDBG: \$5,430	Description	The Rose Hill Teen Society promotes the positive development of teens. They do this by offering a safe haven and an activity schedule that engages challenges and rewards good behavior. Students are active in community service projects, educational enrichment programs as well as college tours and theatrical experiences.	Target Date	6/30/2019
Project Name	Rosehill Community Center: Teen Society-FY19														
Target Area	County-Wide														
Goals Supported	Provide Suitable Living Environments														
Needs Addressed	Public Services to Strengthen Communities														
Funding	CDBG: \$5,430														
Description	The Rose Hill Teen Society promotes the positive development of teens. They do this by offering a safe haven and an activity schedule that engages challenges and rewards good behavior. Students are active in community service projects, educational enrichment programs as well as college tours and theatrical experiences.														
Target Date	6/30/2019														

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 25 people will benefit from this activity.
	Location Description	19 Lambson Lane New Castle, DE 19720
	Planned Activities	The Rose Hill Teen Society promotes the positive development of teens. They do this by offering a safe haven and an activity schedule that engages challenges and rewards good behavior. Students are active in community service projects, educational enrichment programs as well as college tours and theatrical experiences. Activity will provide \$5,380 for Direct Client Services and \$50.00 for Transportation Related Services.
31	Project Name	Tech Impact: IT Works Delaware Technology Workforce Development-FY19
	Target Area	County-Wide
	Goals Supported	Create Expanded Economic Opportunities
	Needs Addressed	Expanded Economic Opportunities
	Funding	CDBG: \$10,000
	Description	In 16 weeks, ITWorks prepares disadvantaged/ disenfranchised young adults for in-demand entry-level IT jobs. Technical training leading to 2 industry-standard IT certifications, 100+ hours of soft skills training, a 5-week IT internship, a mentor, and job search preparation and placement assistance are provided.
	Target Date	6/30/2019

Estimate the number and type of families that will benefit from the proposed activities	An estimated 2 people will benefit from this activity.														
Location Description	100 W 10th Street Suite 1004 Wilmington, DE 19801														
Planned Activities	In 16 weeks, ITWorks prepares disadvantaged/ disenfranchised young adults for in-demand entry-level IT jobs. Technical training leading to 2 industry-standard IT certifications, 100+ hours of soft skills training, a 5-week IT internship, a mentor, and job search preparation and placement assistance are provided. Activity will provide \$10,000 for Salaries for Direct Client Services.														
32	<table border="1"> <tr> <td data-bbox="235 968 456 1024">Project Name</td> <td data-bbox="456 968 1459 1024">United Cerebral Palsy: Children's Summer Camp Manito-FY19</td> </tr> <tr> <td data-bbox="235 1024 456 1081">Target Area</td> <td data-bbox="456 1024 1459 1081">County-Wide</td> </tr> <tr> <td data-bbox="235 1081 456 1178">Goals Supported</td> <td data-bbox="456 1081 1459 1178">Provide Suitable Living Environments</td> </tr> <tr> <td data-bbox="235 1178 456 1274">Needs Addressed</td> <td data-bbox="456 1178 1459 1274">Public Services to Strengthen Communities</td> </tr> <tr> <td data-bbox="235 1274 456 1331">Funding</td> <td data-bbox="456 1274 1459 1331">CDBG: \$10,000</td> </tr> <tr> <td data-bbox="235 1331 456 1671">Description</td> <td data-bbox="456 1331 1459 1671">Camp Manito is a summer day camping program for children ages 3 to 21 with Cerebral Palsy and a spectrum of other disabilities. The camp is also open to children without disabilities, with preference given to siblings (age 5-13). Camp Manito is an educational and recreational enrichment program for the campers and an important child care program for parents of children with disabilities. The program follows a policy of Inclusion and programs for children with and without disabilities together. The activities at camp include arts & crafts, sports, swimming, and music.</td> </tr> <tr> <td data-bbox="235 1671 456 1722">Target Date</td> <td data-bbox="456 1671 1459 1722">6/30/2019</td> </tr> </table>	Project Name	United Cerebral Palsy: Children's Summer Camp Manito-FY19	Target Area	County-Wide	Goals Supported	Provide Suitable Living Environments	Needs Addressed	Public Services to Strengthen Communities	Funding	CDBG: \$10,000	Description	Camp Manito is a summer day camping program for children ages 3 to 21 with Cerebral Palsy and a spectrum of other disabilities. The camp is also open to children without disabilities, with preference given to siblings (age 5-13). Camp Manito is an educational and recreational enrichment program for the campers and an important child care program for parents of children with disabilities. The program follows a policy of Inclusion and programs for children with and without disabilities together. The activities at camp include arts & crafts, sports, swimming, and music.	Target Date	6/30/2019
Project Name	United Cerebral Palsy: Children's Summer Camp Manito-FY19														
Target Area	County-Wide														
Goals Supported	Provide Suitable Living Environments														
Needs Addressed	Public Services to Strengthen Communities														
Funding	CDBG: \$10,000														
Description	Camp Manito is a summer day camping program for children ages 3 to 21 with Cerebral Palsy and a spectrum of other disabilities. The camp is also open to children without disabilities, with preference given to siblings (age 5-13). Camp Manito is an educational and recreational enrichment program for the campers and an important child care program for parents of children with disabilities. The program follows a policy of Inclusion and programs for children with and without disabilities together. The activities at camp include arts & crafts, sports, swimming, and music.														
Target Date	6/30/2019														

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 13 people will benefit from this activity.
	Location Description	700 A River Road Wilmington, DE 19808
	Planned Activities	Camp Manito is a summer day camping program for children ages 3 to 21 with Cerebral Palsy and a spectrum of other disabilities. The camp is also open to children without disabilities, with preference given to siblings (age 5-13). Camp Manito is an educational and recreational enrichment program for the campers and an important child care program for parents of children with disabilities. The program follows a policy of Inclusion and programs for children with and without disabilities together. The activities at camp include arts & crafts, sports, swimming, and music. Activity will provide \$10,000 for Camp Scholarships.
33	Project Name	Warriors Helping Warriors (W4W): Brian Conley Veteran Resiliency Ctr.-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Housing via Homelessness Assistance
	Needs Addressed	Assist Homeless Populations
	Funding	CDBG: \$5,000
	Description	The Brian Conley Veteran Resiliency Center will be an educational, counseling, and residential center for veterans and their families to receive assistance while reintegrating into their community. It is expected that close to 200 homeless veterans and their families will require services to prevent homelessness or alleviate emergency needs (connection with permanent housing, assistance with veterans and other benefits, short-term rentals at motels, emergency services such as food assistance, etc.). The center will also provide housing for 10 veterans along with comprehensive services including counseling, job search, support groups, peer mentoring, case management, and help with navigating the Veterans Administration and other military systems. A primary service will include close support to find and move into permanent housing.

	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 10 people will benefit from this activity.
	Location Description	104 South Broad Street Middletown, DE 19709
	Planned Activities	The Brian Conley Veteran Resiliency Center will be an educational, counseling, and residential center for veterans and their families to receive assistance while reintegrating into their community. It is expected that close to 200 homeless veterans and their families will require services to prevent homelessness or alleviate emergency needs (connection with permanent housing, assistance with veterans and other benefits, short-term rentals at motels, emergency services such as food assistance, etc.). The center will also provide housing for 10 veterans along with comprehensive services including counseling, job search, support groups, peer mentoring, case management, and help with navigating the Veterans Administration and other military systems. A primary service will include close support to find and move into permanent housing. Activity will provide \$5,000 for Salaries for the Counselors providing Direct Client Services.
34	Project Name	Wilmington Senior Center: Stand By Me 50+-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$10,000
	Description	Stand By Me 50+ serves workers before retirement and post-retirement seniors struggling to make ends meet. Services include: one-on-one financial coaching, person-centered access and enrollment for benefits; workplace, senior center and community seminars.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 35 people will benefit from this activity.
	Location Description	1901 N Market Street Wilmington, DE 19802
	Planned Activities	Stand By Me 50+ serves workers before retirement and post-retirement seniors struggling to make ends meet. Services include: one-on-one financial coaching, person-centered access and enrollment for benefits; workplace, senior center and community seminars. Activity will provide \$10,000 for Salaries for Direct Client Services.
35	Project Name	YWCA of Delaware, Inc.: Domestic Violence Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$15,000
	Description	The goal of YWCA's Domestic Violence Program is to help women and their families live safe, healthy and productive lives without experiencing fear or abuse by an intimate partner. To that end, YWCA provides crisis support, shelter, and recovery services for adult survivors of domestic violence, and violence prevention services for youth ages 11- 18.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 25 people will benefit from this project.
	Location Description	YWCA of Delaware, Inc. Private Address
	Planned Activities	The goal of YWCA's Domestic Violence Program is to help women and their families live safe, healthy and productive lives without experiencing fear or abuse by an intimate partner. To that end, YWCA provides crisis support, shelter, and recovery services for adult survivors of domestic violence, and violence prevention services for youth ages 11- 18. Activity will provide \$15,000 for Salaries for Domestic Violence Staff who provide a Direct Client Service.
36	Project Name	ESG 18: New Castle County-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Housing via Homelessness Assistance
	Needs Addressed	Assist Homeless Populations
	Funding	ESG: \$187,215
	Description	Emergency Solution Grant programs: Shelter Operations, Data Collection, Rapid Re-Housing and ESG Administration Costs for Program Year 2018.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 50 families will benefit from these ESG projects.

	Location Description	Housing Alliance Delaware Family Promise of Northern New Castle County Ministry of Caring Salvation Army YWCA of Delaware
	Planned Activities	Emergency Solution Grant programs: Shelter Operations, Data Collection, Rapid Re-Housing and ESG Administration Costs for Program Year 2018. Activity will provide \$60,000 for Shelter Operations, \$24,000 for Data Collection, \$90,000 for Rapid Re-Housing and \$13,215 for Administration Costs.
37	Project Name	ARC of Delaware: Group Home Accessibility Upgrades-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Rental Housing
	Needs Addressed	Support Housing for Persons with Disabilities
	Funding	HOME: \$80,000
	Description	Community Group Home renovations for persons with intellectual and developmental disabilities. This project will include renovations to 14 group homes: Thomas Landing Rd., Foulk Rd., Summit Bridge Rd., Tammie Dr., Stoddard Dr., Brandywood Dr., Cunard St., Rose St., Cheshire Dr., Buena Vista Dr., Augustine Pl., Newport Rd., and Charles Dr.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 28 people will benefit from this activity.
	Location Description	This project will include renovations to 14 group homes: Thomas Landing Rd., Foulk Rd., Summit Bridge Rd., Tammie Dr., Stoddard Dr., Brandywood Dr., Cunard St., Rose St., Cheshire Dr., Buena Vista Dr., Augustine Pl., Newport Rd., and Charles Dr.

	Planned Activities	Community Group Home renovations for persons with intellectual and developmental disabilities. This project will include renovations to 14 group homes: Thomas Landing Rd., Foulk Rd., Summit Bridge Rd., Tammie Dr., Stoddard Dr., Brandywood Dr., Cunard St., Rose St., Cheshire Dr., Buena Vista Dr., Augustine Pl., Newport Rd., and Charles Dr.
38	Project Name	Connections Community Support Programs: Group Home Rehabilitation-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Rental Housing
	Needs Addressed	Support Housing for Persons with Disabilities
	Funding	HOME: \$200,000
	Description	Provides supportive services for men or women with mental health issues and/ or developmental disabilities. It seeks to construct a ten-bedroom residential group home which will house ten men and women who originally came to Connections from the Delaware Psychiatric Center. The men and women have lived with a diagnosis of severe and persistent mental illness, and are struggling with medical problems that limit their mobility and quality of life. The group home provides around-the-clock support and assistance which forestalls placement in a nursing home or other institution. All residents have their own rooms and are provided with meals and snacks. Residents are assisted with services ranging from personal hygiene to financial management and are provided with transportation as needed.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 10 people will benefit from this activity.
	Location Description	709 Port Penn Road Middletown, DE 19709

	Planned Activities	Provides supportive services for men or women with mental health issues and/ or developmental disabilities. It seeks to construct a ten-bedroom residential group home which will house ten men and women who originally came to Connections from the Delaware Psychiatric Center. The men and women have lived with a diagnosis of severe and persistent mental illness, and are struggling with medical problems that limit their mobility and quality of life. The group home provides around-the-clock support and assistance which forestalls placement in a nursing home or other institution. All residents have their own rooms and are provided with meals and snacks. Residents are assisted with services ranging from personal hygiene to financial management and are provided with transportation as needed.
39	Project Name	Diamond State C-L-T-, Inc.: Communities of Opportunity Program-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	HOME: \$50,000
	Description	Program allows pre-qualified buyers select the home of their choice within the census tracts designated as falling within Communities of Opportunity. A buy-down investment is brought to the closing table by Diamond State CLT thereby reducing the buyer's purchase price and mortgage to a level that is truly affordable to them.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 2 families will benefit from this activity.
Location Description	P.O. Box 1484 Wilmington, DE 19803	

	Planned Activities	Program allows pre-qualified buyers select the home of their choice within the census tracts designated as falling within Communities of Opportunity. A buy-down investment is brought to the closing table by Diamond State CLT thereby reducing the buyer's purchase price and mortgage to a level that is truly affordable to them.
40	Project Name	Our Lady of Grace Home, Inc.: Our Lady of Grace Apartments-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Rental Housing
	Needs Addressed	Expand Rental Stock for LMI households
	Funding	HOME: \$200,000
	Description	The project will result in 60 affordable apartments including 25 one-bedrooms, 25 two-bedrooms, and 10 three-bedrooms. Services provided on site will include classes on financial literacy, nutrition and healthy eating, after school tutoring and childcare, and a community garden.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 60 families will benefit from this activity.
	Location Description	487 East Chestnut Hill Road Newark, DE 19713
Planned Activities	The project will result in 60 affordable apartments including 25 one-bedrooms, 25 two-bedrooms, and 10 three-bedrooms. Services provided on site will include classes on financial literacy, nutrition and healthy eating, after school tutoring and childcare, and a community garden.	
41	Project Name	Interfaith Community Housing of Delaware: Route 9 Corridor Homeownership Project/Phase II-FY19

	Target Area	Dunleith-Census Tract 156
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	HOME: \$105,000
	Description	Interfaith plans to acquire and redevelop a total of 6 additional units of housing in communities adjacent to the Route 9 Corridor resulting in increased affordable homeownership opportunities.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 6 LMI income families will benefit from this activity.
	Location Description	TBD
	Planned Activities	Interfaith plans to acquire and redevelop a total of 6 additional units of housing in communities adjacent to the Route 9 Corridor resulting in increased affordable homeownership opportunities. This activity will use HOME CHDO funding. The final CHDO award from HUD may differ from that of estimated amount listed above.
42	Project Name	HOME Administration & Planning-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	HOME: \$109,198
	Description	HOME Administration & Planning Costs (fiscal & supervisory) to administer the HOME program.

	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720
	Planned Activities	HOME Administration & Planning Costs (fiscal & supervisory) to administer the HOME program.
43	Project Name	HOME Program Delivery-FY19
	Target Area	County-Wide
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	HOME: \$173,042
	Description	HOME Program Delivery costs associated with HOME projects.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	New Castle County 77 Reads Way New Castle, DE 19720

	Planned Activities	HOME Program Delivery costs associated with HOME projects.
44	Project Name	City of Newark CDBG: Newark Day Nursery-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$25,000
	Description	Newark Day Nursery tuition assistance for low-to-moderate income families.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	The number of families assisted will vary based on the scholarship awards.
	Location Description	Newark Day Nursery c/o City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
Planned Activities	Newark Day Nursery tuition assistance for low-to-moderate income families. Activity will provide \$25,000 for tuition assistance.	
45	Project Name	City of Newark CDBG: Parks & Recreation Fee Assistance Program-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$1,500

	Description	The program will assist low-to-moderate income families to take part in City sponsored activities and programs by elimination the registration fees as a barrier to participation.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	The amount of low-to-moderate families assisted will depend on the number of participants and the costs of the activities chosen.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	The program will assist low-to-moderate income families to take part in City sponsored activities and programs by elimination the registration fees as a barrier to participation. Activity will provide \$1,500 for families to utilize those services.
46	Project Name	City of Newark CDBG: Youth Beautification Corps Program-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Create Expanded Economic Opportunities
	Needs Addressed	Expanded Economic Opportunities
	Funding	CDBG: \$4,600
	Description	Funds to support the Youth Beautification Corp Program, a youth employment program.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 2-3 Newark teens from low-to-moderate income households will benefit from this activity.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	Funds to support the Youth Beautification Corp Program, a youth employment program.
47	Project Name	City of Newark CDBG: Dickey Park Programming-Newark Parks & Recreation-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$6,400
	Description	Newark Parks & Recreation summer camp scholarships.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	The amount of low-to-moderate children assisted will depend on the scholarship award amounts and number of applicants.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711

	Planned Activities	Newark Parks & Recreation summer camp scholarships. Activity will provide \$6,400 for the recreation camps.
48	Project Name	City of Newark CDBG: Senior Home Repair Program & Weatherization-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$40,000
	Description	Program provides free minor home repairs to income eligible senior citizens who are homeowners in Newark. The program provides repairs which may include minor carpentry, plumbing and electrical work including repair or replacement of steps, floors, window sashes, door frames, fascia, gutters, doors, and windows. Weatherization Program assist the homeowners with a comprehensive energy management weatherization evaluation, including comprehensive diagnostic energy audits.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 5 LMI households will benefit from this activity.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	Program provides free minor home repairs to income eligible senior citizens who are homeowners in Newark. The program provides repairs which may include minor carpentry, plumbing and electrical work including repair or replacement of steps, floors, window sashes, door frames, fascia, gutters, doors, and windows. Weatherization Program assist the homeowners with a comprehensive energy management weatherization evaluation, including comprehensive diagnostic energy audits.

49	Project Name	City of Newark CDBG: ADA Curb Ramps-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$25,000
	Description	Funding to install curb ramps where needed and upgrade existing curb ramps to meet current ADA Standards.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	This project is an Low/Mod Area Geographic Area Benefit.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
Planned Activities	Funding to install curb ramps where needed and upgrade existing curb ramps to meet current ADA Standards. Activity will include an estimated 33 ramps located in Abbotsford and Pine Meadow subdivisions including the installation of approximately 180 linear feet of sidewalk.	
50	Project Name	City of Newark CDBG: Newark Housing Authority Property Acquisition-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Decent Affordable Rental Housing
	Needs Addressed	Expand Rental Stock for LMI households
	Funding	CDBG: \$35,000

	Description	Acquisition of .41 acres of land located at 299 E. Main Street, near George Reed Village Neighborhood. Newark Housing Authority (NHA) will develop the land to create a new mixed-use complex, accessible housing with commercial space, a health care facility, a laundry facility, a wellness center, a community center and the NHA administrative offices.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	Acquisition of .41 acres of land located at 299 E. Main Street, near George Reed Village Neighborhood. Newark Housing Authority (NHA) will develop the land to create a new mixed-use complex, accessible housing with commercial space, a health care facility, a laundry facility, a wellness center, a community center and the NHA administrative offices.
51	Project Name	City of Newark CDBG: Homebuyer Incentive Program-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Increasing Homeownership Opportunities
	Funding	CDBG: \$10,000
	Description	Programs provide interest free deferred loans up to \$5,000 to assist income qualified first-time homebuyers to purchase properties within the City of Newark. Funds can be used for up to 50% of down payment and 100% of settlement closing costs.
	Target Date	6/30/2019

	Estimate the number and type of families that will benefit from the proposed activities	An estimated 2 low-to-moderate income families will benefit from this activity.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	Programs provide interest free deferred loans up to \$5,000 to assist income qualified first-time homebuyers to purchase properties within the City of Newark. Funds can be used for up to 50% of down payment and 100% of settlement closing costs.
52	Project Name	City of Newark: Program Administration-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	CDBG: \$32,880
	Description	The City of Newark Planning and Development Department Program Administration. The project consist of 50% of salary and fringe benefits for the Planner position, subscriptions to publications and journals, training fees, necessary advertisements and committee expenses.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A

	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	The City of Newark Planning and Development Department Program Administration. The project consist of 50% of salary and fringe benefits for the Planner position, subscriptions to publications and journals, training fees, necessary advertisements and committee expenses.
53	Project Name	City of Newark CDBG: Staff Program Delivery-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Expand Supply of Affordable Homeownership
	Funding	CDBG: \$10,721
	Description	The City of Newark Program Development costs.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	The City of Newark Program Development costs.
54	Project Name	City of Newark CDBG: Home Improvement Program-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits

	Goals Supported	Provide Decent Affordable Housing for Owners
	Needs Addressed	Housing Rehab for LMI Homeowners and Seniors
	Funding	CDBG: \$71,355
	Description	This program provides low interest, interest-free and deferred payment loans for necessary repairs to owner-occupied properties for income eligible Newark residents. Through this program the City will help provide decent, safe, and sanitary housing for residents, preserve the existing housing stock, and improve the appearance of older neighborhoods.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 4 households will benefit from this activity.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	This program provides low interest, interest-free and deferred payment loans for necessary repairs to owner-occupied properties for income eligible Newark residents. Through this program the City will help provide decent, safe, and sanitary housing for residents, preserve the existing housing stock, and improve the appearance of older neighborhoods.
55	Project Name	City of Newark CDBG: George Wilson Center Fence-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$8,000

	Description	Funding to support the installation of an eight foot high, 420 foot long cyclone fence at the rear of the Wilson Center property bordering the Newark Country Club property. The fence would keep park and center users from going on the Country Club property thus eliminating any trespass issues.
	Target Date	6/30/2019
	Estimate the number and type of families that will benefit from the proposed activities	This activity is a Low-Mod Area Benefit.
	Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
	Planned Activities	Funding to support the installation of an eight foot high, 420 foot long cyclone fence at the rear of the Wilson Center property bordering the Newark Country Club property. The fence would keep park and center users from going on the Country Club property thus eliminating any trespass issues.
56	Project Name	City of Newark CDBG: Dickey Park Playground Improvements-FY19
	Target Area	City of Newark Cooperating Community-City of Newark Limits
	Goals Supported	Provide Suitable Living Environments
	Needs Addressed	Public Services to Strengthen Communities
	Funding	CDBG: \$3,550
	Description	Funding to install four new acrylic basketball backboards with adapter kits. The new backboards and goals will be mounted using in-house staff. The backboards will come with spring-loaded heavy-duty goals, reducing damage to the backboards caused by hanging on the rim.
	Target Date	6/30/2019

Estimate the number and type of families that will benefit from the proposed activities	This Project is a Low-to-Moderate Area Benefit Activity.
Location Description	City of Newark Department of Planning & Development 220 South Main Street Newark, DE 19711
Planned Activities	Funding to install four new acrylic basketball backboards with adapter kits. The new backboards and goals will be mounted using in-house staff. The backboards will come with spring-loaded heavy-duty goals, reducing damage to the backboards caused by hanging on the rim.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Use of funds is not directed to any specific area in the County. The majority of assistance will be used to benefit residents of the County that are defined as having Low to Moderate Income (LMI). According to 2006-2010 American Community Survey census data, there are 54 census tracts as defined as a LMI.

Additionally, New Castle County has identified 36 census tracts in New Castle County as Homeowner Incentive Program (HIP) communities which have been identified as having lower homeownership rates and aging housing stock.

To diversify the housing choice options in New Castle County, HOME projects located outside areas of racial and ethnic concentration are given priority points during the funding allocation process. In NCC, there are 16 Census Tracts with racial concentrations and 12 Census Tracts have ethnic concentrations. The City of Newark, Cooperating Community, will be awarded 11.82% of our grant to provide services to City of Newark residents. The remaining grant award will be used throughout the entire jurisdiction. There is not a specific percentage of funds awarded to target areas.

Geographic Distribution

Target Area	Percentage of Funds
CENSUS TRACTS 154, 155, 156	
HIP CENSUS TRACTS (36 OF 99 COUNTY CTS)	
BLUEPRINT COMMUNITY / EDGEMOOR	
Low and Moderate Income Areas (LMA)-Census Tracts FY 2014 LMISD- 2006-2010 ACS	
County-Wide	88
City of Newark Cooperating Community-City of Newark Limits	12
Dunleith-Census Tract 156	

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The rationale for allocating priorities for housing and community development needs is based on information and data described fully in the County's CP. Each of the activities to be funded in FFY2019 reflects a high priority identified in the County Five Year Plan. Some projects are at specific locations and some of the projects serve a specific geographic area or an entire community. Projects addressing public service community needs are at site specific locations serving low income consumers

in the area. Additionally, some projects funded in the County respond to the request for services of residents throughout the County.

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

New Castle County will provide decent housing by preserving affordable housing stock, increasing the availability of affordable housing, reducing discriminatory barriers, increasing the supply of supportive housing for special needs households, and transitioning homeless persons and families into housing. New Castle County has (3) three separate Decent Housing Goals. Affordable Housing for Owners (AH1), addresses the needs of affordable housing through homeownership opportunities, Down Payment Settlement Assistance and Homeowner Rehabilitation. Affordable Housing for Renters (AH2) addresses the needs of affordable housing through home accessibility upgrades, supportive housing for special needs populations, and affordable rental unit rehab and development; Affordable Housing for Homelessness (HP1) addresses the needs of the homeless, those at-risk of becoming homeless and Rapid-Rehousing activities.

One Year Goals for the Number of Households to be Supported	
Homeless	21
Non-Homeless	40
Special-Needs	4
Total	65

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Down Payment/Settlement Assistance	67
The Production of New Units	27
Rehab of Existing Units	131
Acquisition of Existing Units	
Total	225

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

Numbers in the charts above are based on estimated beneficiaries provided by applicants during the proposal process and may increase.

Innovation Development Empowerment Area (IDEA): Homebuyer and Homeowner Rehabilitation Programs: In September, 2015 New Castle County implemented the Innovative Development Empowerment Area “IDEA” Homebuyer Program and Homeowner Rehabilitation Program. The IDEA

Homebuyer program was created to promote homeownership and to stimulate sales in neighborhoods identified as “distressed market types” through the Delaware Housing Needs Assessment and Market Value Analysis (MVA). The areas identified in the MVA have higher foreclosure rates, lower home sale prices and higher rates of vacancy. New Castle County will provide down payment and settlement assistance loans to homebuyers who are purchasing a home those identified areas. Applicants aren’t required to be a First Time Homebuyer to qualify and may combine other available New Castle County loan programs to incentivize their down payment options. The IDEA Homeowner Rehabilitation Program is an affordable home repair program that provides funding for qualified homeowners to make necessary repairs to their homes. Homes located in specific census tracts identified through the MVA as “distressed market types” potentially eligible. Repairs that generally qualify for the program include: Heating, Plumbing, Electrical Systems, Roofing, Siding and Weatherization Items, Sewer and Water Systems and Accessibility Modifications. The home must have one or more substandard condition, while remaining suitable for repair or rehabilitation. **A total of 61 households have been assisted under the IDEA Homebuyer and Homeowner Rehabilitation Program since it began (51 households using the IDEA Homebuyer Loan Program funds and 11 households using the IDEA Homeowner Rehabilitation Program funds).**

AP-60 Public Housing – 91.220(h)

Introduction

New Castle County Housing Authority (NCCHA): The mission of the NCCHA is to provide safe, decent, and sanitary housing conditions for very-low income families and to manage resources efficiently. NCCHA is to promote personal, economic, and social upward mobility to provide families the opportunity to make the transition from subsidized to non-subsidized housing.

Actions planned during the next year to address the needs to public housing

NCCHA continues to maintain or increase HCV lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction; undertake measures to ensure access to affordable housing among families assisted by the NCCHA, regardless of unit size required; maintain or increase HCV lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration; maintain or increase HCV lease-up rates by effectively screening applicants to increase owner acceptance of program; participate in the Consolidated Plan development process to ensure coordination with broader community strategies; review payment standard and its correlation with federal budgeted funds to determine the need or ability to change payment standard to provide maximum number of landlords with higher requested rents if they meet the rent reasonable requirements of the HCV program and pursue housing resources other than public housing or HCV tenant-based assistance.

Using Small Area Fair Market Rents in Housing in the Housing Choice Voucher Program

The Small Area Fair Market Rent final rule establishes a more effective means for HCV tenants to move into areas of higher opportunity and lower poverty by providing the tenants with a subsidy adequate to make such areas accessible and, consequently, help reduce the number of voucher families that reside in areas of high poverty concentration.

This rule provides that in lieu of determining rents on the basis of an entire metropolitan area, rents will be determined on the basis of ZIP codes for those metropolitan areas with both significant voucher concentration challenges and market conditions where establishing FMRs by ZIP code areas has the potential to significantly increase opportunities for voucher families. ZIP codes are small enough to reflect neighborhood differences and provide an easier method of comparing rents within one ZIP code to another ZIP code area within a metropolitan area. Based on early evidence from PHAs using Small Area FMRs that are in place in certain metropolitan areas in the U.S., HUD believes that Small Area FMRs are more effective in helping families move to areas of higher opportunity and lower poverty.

NCCHA implemented these measures on April 1, 2018 to de-concentrate poverty by expanding the supply of housing types to encourage a mixed income market of housing options in all areas of the County so that people who work in the County are able to live in the County, and recommend HCV

clients to non-profit agencies i.e. Latin American Community Center, West End Neighborhood House, etc. for appropriate housing and undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required.

NCCHA has also partnered with Stand by Me Financial Empowerment Partnership to offer financial management to our current waiting list applicants. A customized referral form is presented to all waiting list applicants. NCCHA's goal in partnering with Stand By Me is to offer financial management services to include debt remediation, savings and budget, counseling. NCCHA's objective is to have the applicant's become better-informed consumers which will remove some barriers to be a renter once issued a voucher. The response from the applicants has been great.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The New Castle County Housing Authority (NCCHA) convenes a Resident Advisory Board meeting at least once each year to discuss the development of the HUD Public Housing Plan and the Consolidated Plan. The purpose of this meeting is also to discuss any issues which are of concern to current voucher holders. A copy of the annual plan is submitted to members of the Resident Advisory Board prior to a meeting of the RAB. Once the RAB meeting is held, a separate meeting, which is open to the public, is held prior to the final approval of the plans. NCCHA also operates the Family Self-Sufficiency (FSS) Program. This program is a way for families receiving Section 8 rental assistance, achieve unmet dreams, such as higher education, full-time employment, and/or homeownership. NCCHA's Family Self Sufficiency Plan had no graduates during FY 2018.

NCCHA does not have a duly recognized resident council. However, a resident group exists that is independent of NCCHA. This group handles all community picnics, dinners, yard sales, and other similar events. The Housing Authority assists by providing the accommodations for these community events. Furthermore, the Housing Authority does not operate a public housing homeownership program and has no plans to start such an initiative in the next five years. The Authority does offer a Section 8 homeownership program, through which one voucher holder has become a homeowner in the City. NCCHA has no plans to expand this program from its current capacity.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

In 2016, NCCHA began hosting Homeownership Briefings for qualified clients interested in becoming homeowners. The briefings offer an opportunity for the client to learn the entire home buying process.

Representatives from homeownership counseling agencies, local realtors and bankers are available to explain their roles in the homebuyer process. To date, NCCHA has invited 321 clients to the briefings. A total of 180 clients have taken advantage of the opportunity and 52 clients have closed and are proud new homeowners.

New Castle County's Department of Community Services honored the talents of youngsters from its **Housing Choice Voucher Program** (HCV) who participated in the state of Delaware National Association of Housing and Redevelopment Officials (NAHRO)'s Art Contest--*What Home Means to Me* for the past four years. This year we honored winners in all age categories, Elementary, Middle and High School. Our goal is to earn national honors next year for their work.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

NCC works with Housing Alliance Delaware, the lead coordinator in the statewide Continuum of Care (CoC), and other jurisdictions that receive ESG funding. A determination was made by the agencies to focus additional ESG funding on rapidly rehousing persons who are literally homeless in order to reduce the numbers of persons living in shelters and on the street. With limited funding available, NCC's strategy is to maximize ESG funds to serve individuals and families with the most urgent housing crisis.

The trend in NCC and statewide has been a shift away from emergency shelter in favor of more permanent supportive housing and other resources intended to increase diversion and reduce the length of time people are in shelter, if they do become homeless.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

All communities receiving funding through the US Department of Housing and Urban Development's (HUD) Continuum of Care (CoC) and Emergency Solutions Grant (ESG) homeless assistance programs are required to have in place a coordinated process by which households experiencing homelessness are assessed and prioritized for homeless assistance. In Delaware, Centralized Intake was launched on January 6, 2014.

Centralized Intake is the process by which Delaware coordinated entry into the homeless response system, including access to emergency shelter as well as available resources to assist households stabilize in housing of their own. The purpose of Centralized Intake is to ensure that people have fair, equal and efficient access to homeless assistance, people with greatest needs receive priority for homeless assistance, and communities are working together to identify and resolve gaps in available services.

If someone or someone they know is experiencing homelessness they have the option of doing one of the following to receive a housing crisis assessment.

- Contact Centralized Intake at (1-833-FIND BED) 1-833-346-3233 or the Delaware Helpline by dialing (211), Send an email to intake@housingalliancedel.org or Visit a local State Service Center

A housing specialist will contact the household to complete an intake to determine literal homelessness. In order to receive services from Centralized Intake a household must be literally homeless which includes a.) living in an emergency shelter, b.) living in a space not meant for human

habitation, or c.) living in a motel paid for by the state or another charitable organization. There are twelve shelters in the state of Delaware that participate with Centralized Intake.

Centralized Intake also prioritizes households for available housing resources in the homeless assistance system. The CoC uses the Vulnerability Index Service Prioritization Decision Assessment Tool (VI-SPDAT) to help prioritize households for housing services and identify those in the most need.

Households are referred to Rapid Re-Housing (RRH-short term rental intervention) and Permanent Supportive Housing (PSH-permanent housing for chronically homeless households that offer the option of supportive services). HAD currently employs five Centralized Intake staff members who are responsible guiding those experiencing a housing crisis through the Centralized Intake process.

Planned activities in this area include: Continue to fund Rapid Re-Housing Programs and provide training to NCC providers; Develop unified policies and standards for Rapid Re-housing Programs in partnership with the Homeless Planning Council of Delaware and the other ESG funded jurisdictions; Improve connections between Centralized Intake and Rapid Re-Housing programs to reduce the number of households entering homelessness and reduce the length of time people experiencing homelessness; Continue to develop permanent supportive resources; Improve the use of CMIS data to analyze performance and outcomes both at the Continuum and provider level.

Addressing the emergency shelter and transitional housing needs of homeless persons

NCC's network of emergency shelters and transitional housing providers are required to participate in the state CMIS system. The State's CoC also launched a centralized intake system in 2014, and has made plans ongoing continual improvements to this system to optimize efficiency, outcomes and quality of care for consumers.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Delaware's ESG jurisdictions have worked together and with Housing Alliance Delaware to identify common goals to: 1.) reduce the length of time that persons are homeless; 2.) reduce the return to

homelessness after being permanently housed, and 3.) decrease the number of persons homeless.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

NCC will continue to fund agencies that provide homeless prevention and diversion services to the most vulnerable populations, listed above, which consists of extremely low-income individuals and families.

In addition, New Castle County staff will continue to play an active role in ensuring all people who experience homelessness will have access to resources and services, making the housing crisis brief and non-recurring.

Discussion

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

NCC will continue to collaborate with its housing partners and other entitlement jurisdictions to review and aggressively implement recommendations of the Analysis of Impediments (AI) to Fair Housing Choice Study.

The Delaware State Housing Authority (DSHA), New Castle County (NCC), City of Wilmington, City of Dover, Wilmington Housing Authority, Dover Housing Authority, Newark Housing Authority and the City of Newark have formed a Fair Housing Consortium and are working collectively to create a regional Assessment of Fair Housing and develop a coordinated regional response to affirmatively furthering fair housing in each in jurisdiction across the region. The Fair Housing Consortium has contracted with The Lawyers' Committee for Civil Rights Under Law, and Poverty and Race Research Action Council (PRRAC) as consultants for the development new AI and is

The current AI includes recommendations and action items that are multi-jurisdictional and action items specific to New Castle County. For the action items recommended for the jurisdictions that participated in the study, a working group of representatives from the Delaware State Housing Authority (DSHA), New Castle County, the City of Wilmington and the City of Dover are working collaboratively statewide to review multi-jurisdictional impediments. The working group continues to work on initiatives such as expanding the supply of accessible housing for persons with mobility and sensory impairments, to review the feasibility of instituting inter-jurisdictional mobility of the Section 8 Housing Choice Voucher Program and reviewing the adoption of a statewide definition of areas of concentration as defined in New Castle County 2010-2015 Consolidated Plan by all HUD entitlement jurisdictions. The working group worked in partnership with the Delaware Human Relations Commission throughout the Study's creation and is working with the Commission to schedule statewide training for key stakeholders in housing and public policy.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

NCC created an Affordable Housing Trust Fund to build housing for households making below 50% of median income. The County added an accessory dwelling unit to its zoning code in 2008 and adopted inclusionary Workforce Housing zoning as an important tool to expand the supply of affordable housing in the County. The workforce housing provisions established a voluntary mechanism by which developers could opt to set aside 20 percent of a project's dwelling units for housing priced for low income and moderate income households. In 2014, NCC Council approved the Traditional

Neighborhood Housing Program, the first mandatory inclusionary housing program in NCC.

The first Workforce Housing homes were constructed in 2013 and the first purchase was completed that August. Interest in the program among residents and builders has increased substantially in recent years and as of today 97 homebuyers and 126 have been created through the program. A total of 447 housing units have been approved for construction through this program, including those already constructed, and since the first four resident applications were accepted in 2012 the total number of resident applications has grown to 641, including more than 180 in the last year alone.

Discussion:

New Castle County Comprehensive Plan also clearly addresses the County's commitment to Affirmatively Furthering Fair Housing by including a section in the 2012 Comprehensive Plan to Fair Housing and explaining the County's commitment to "affirmatively furthering fair housing."

The County assists low income populations and persons with disabilities and other social services needs through the allocation of CDBG funds to area housing and service providers. The County, in partnership with these organizations, is working to provide additional affordable housing options and additional social services to these populations.

The Annual Community Assessment NCC received for Program Year 2016 included a few suggestions set forth by HUD's Office of Fair Housing and Equal Opportunity (FHEO) regarding measuring progress and determining actual results of the actions taken to ameliorate the impediments; creating a chart to track and monitor progress on addressing identified impediments, and partnering and/or funding a fair housing organization to design a testing study to determine the extent to which mortgage denials, high costs loans and foreclosures adversely impact minorities. The FHEO included a sample chart for NCC to use as template during the creation of our own.

Our office has reviewed the CAPER section that addresses impediments and details projects performed in the jurisdiction to ameliorate those impediments (CR-35 Other Actions 91.220 (j); 91320(i)-(j), and have created a document that includes data from Program Years 2012-2016. Program Year 2017 data will be added to the document when the CAPER is developed later in the year. The data from those documents will be used to create the chart recommended by FHEO. The Impediment Document and final tracking chart will be included in NCC's CAPER for Program Year 2017.

In January, 2018 Community Legal Aid Society, Inc. (CLASI) received a \$300,000 grant from HUD to enforce the Fair Housing Act in Delaware. CLASI is the only private nonprofit organization to receive HUD funding to ensure Delawareans have equal access to housing opportunities regardless of race, color, national origin, religion, sex, familial status, and disability. Previous fair housing enforcement actions by CLASI include a partnership with the University of Delaware Center for Community Research and Service (CCRS) to conduct mortgage test by phone to see if mortgage loan denials and high-cost

lending disproportionately affect minority applicants. In FY15, the testing was completed and found 7 out of 46 cases were likely discrimination. However, follow-up test did not uncover enough evidence to file any complaints. CLASI continues testing mortgage lenders but have not found strong enough evidence to file complaints.

AP-85 Other Actions – 91.220(k)

Introduction:

An obstacle is lack of sufficient resources to meet all underserved needs.

Actions planned to address obstacles to meeting underserved needs

To overcome these obstacles, NCC continuously seeks public and private resources to leverage its entitlement funds for housing programs and community development activities. Additionally, NCC's home repair and homebuyer programs are loans with anticipated program income revolving to serve a larger number of individuals and families. NCC continues to look at ways to reduce costs, streamline administrative functions, encourage partnerships and prioritize use of funds to projects that "shovel ready" and have the greatest impact.

Actions planned to foster and maintain affordable housing

To foster and maintain affordable housing, NCC will use HUD funding to support home repair programs, first time homebuyer programs and fund new and existing affordable housing projects located in NCC.

Actions planned to reduce lead-based paint hazards

Housing rehabilitation activities conducted by New Castle County are subject to subject to the HUD's Lead Safe Housing Rule (LSHR) requirements for assessment of lead-based paint hazards. Approximately 15 homeowner units receiving housing repair or rehabilitation assistance will be made at least temporarily lead-safe each year through interim controls or abatement. In a typical year, the County housing inspectors complete training in visual assessment and lead safe work practices. County inspectors continue to educate rehabilitation contractors and Section 8 landlords on lead paint assessment and safety.

In addition, NCC provides ESG sub-recipients with lead information from the Office of Healthy Homes and Lead Hazard Control to distribute to applicable clients and staff. The ESG Rapid Re-Housing and Shelter packets provided to the sub-recipient agencies include Lead Disclosure forms that must be signed by applicable clients. The Lead Disclosure form includes the applicable CFR, disclosure requirements, and the HUD website where additional lead information and pamphlets can be obtained.

The lead form and Office of Healthy Homes and Lead Hazard Control flyer is also posted on our website.

Actions planned to reduce the number of poverty-level families

Poverty is a function of income and access. Factors that affect income include education, job training, and employment. New Castle County, through the development of the Analysis of Impediments(AI), will work to abolish the factors that cause poverty. Such factors include unemployment, substance abuse issues, and lack of transportation options to get to and from work, to name a few. It is nearly impossible to estimate the potential reduction in the number of poverty level families in the County over the next five years.

In addition, the County can elect to support organizations that provide quality services to low income residents to help them improve their incomes and work to remove barriers and impediments that cause poverty.

Ultimately, federal and state policies on welfare, health care, and the minimum wage are crucial factors in the fight to address and reduce poverty. The County, through its various departments and sub-recipients, will continue to advocate for matching savings programs, education on the earned income tax credit, improved transportation alternatives, to support organizations that provide job training and placement services, to support homeless prevention activities, and to preserve and improve affordable housing options, as part of its strategy to prevent and alleviate poverty in New Castle County.

Actions planned to develop institutional structure

NCC's DSC is responsible for the administration of CDBG, HOME and ESG Programs. All sub-recipient agreements are monitored on an ongoing basis. NCC will participate with other groups when appropriate such as planning for the homeless with Housing Alliance Delaware and the other jurisdictions and to address fair housing.

Actions planned to enhance coordination between public and private housing and social service agencies

There are several organizations that will play a role in implementing the County's Five-Year Consolidated Plan, including area non-profit housing developers, social service providers, human and homeless service providers, and Cooperating Community City of Newark. The Department of Community Services operates in-house programs, supports programs operated by other County departments, and awards funds to various housing and community development agencies. Sub-grantee agencies, primarily non-profits, provide housing and social services for specific populations, including homeless persons, senior citizens, extremely low income renters, first time homebuyers, persons with disabilities, children and youth, etc. In addition, sub-grantees also engage in housing construction and rehabilitation. Sub-

grantees are chosen during each competitive, yearly funding cycle.

Area municipalities also play a role in implementing various parts of the CP. New Castle County maintains cooperation agreements with 12 of the 13 incorporated county villages, towns, and cities, so that programs may occur within municipal limits. The City of Wilmington is its own HUD entitlement community. When the County invests in Wilmington, it must demonstrate benefit to County residents who reside outside of Wilmington city limits. Additionally, the County's cooperation agreement with the City of Newark specifies that they receive a HUD-specified portion of funds each year and operate a program independent of County decision making. The County serves as the program administrator for the City of Newark and folds the City of Newark's programs into the County's CP. Approximately 12% of County HUD funding passes through to the City of Newark.

Discussion:

The City of Newark administers its own CDBG program using approximately \$275,000. As a sub-recipient of New Castle County funding, Newark uses its CDBG funds for a variety of programs to make owning and maintaining a home more affordable. Through these programs, the City aims to improve living conditions for Newark residents, encourage homeownership, preserve the existing housing stock, reduce the percentage of slum and blight and improve the appearance of older neighborhoods. These programs include:

- The Homebuyer Incentive Program provides funds to income-qualified first-time homebuyers to purchase affordable housing.
- The Home Improvement Program provides low interest, interest free and deferred payment loans for qualified repairs to owner-occupied properties of income eligible households.
- The Senior Home Repair Program provides free minor home repairs to income-eligible senior citizens, ages 60 or over, who are homeowners in Newark.

Newark also uses its CDBG allocation for parks and ADA curbs, ramp installations and/or improvements, fee assistance for recreational programs, childcare assistance programs, and a youth employment program.

Funding proposals are reviewed by the Community Development/ Revenue Sharing Advisory Committee, comprised of community members appointed by Newark City Council. The Committee reviews each proposal and submits a recommendation to Newark City Council for final approval. New Castle County typically consults with the committee on Newark's housing and community development needs. The Newark Planning Department is responsible for coordinating the planning and administration

of the CDBG program.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Not Applicable

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

New Castle County HOME Resale and Recapture Provisions are as follows:

- HOME funds are subject to recapture if a HOME-assisted homeowner unit is sold at a price which is below fair market value. In this situation, New Castle County will recoup HOME funds from the homebuyer if the HOME-assisted unit does not continue to be the principle residence of the family for the duration of the period of affordability. The County may reduce the amount to be recaptured on a prorated basis for the time the homeowner has owned and occupied the housing, measured against the required affordability period.

 - HOME funds are subject to HOME resale provisions if a HOME-assisted homeowner unit is sold at or above fair market value. Where HOME assistance is used to bring the cost of producing a homeowner unit down to fair market value, and the homeowner sells the home during the period of affordability, the home must resell at a price affordable to a reasonable range of low income homebuyers. This assurance must be made pursuant to deed restriction, covenants running with the land, or other similar mechanisms.
3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

For HOME-assisted homebuyer units under the recapture option, the period of affordability is based upon the *direct HOME subsidy* provided to the homebuyer that enabled the homebuyer to purchase the unit. Any HOME program income used to provide direct assistance to the homebuyer is included

when determining the period of affordability. The affordability periods are listed below.
Homeownership assistance HOME amount per-unit & the Minimum period of affordability in years:
Under \$15,000, 5
\$15,000 - \$40,000, 10
Over \$40,000, 15

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Not applicable

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)
For New Castle County ESG, eligible applicants are: 1) Units of general local government located in New Castle County; and 2) Private nonprofit organizations located in New Castle County.

The three categories of eligible spending for ESG funds are as follows:

Emergency Shelter – essential services or shelter operations; **Rapid Re-Housing** - rental assistance, housing relocation and stabilization services; and **Data Collection**. Copies of the written standards and policies New Castle County uses for its ESG sub-recipients were provided to our CPD Representative during our ESG HUD Monitoring last year.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Centralized Intake (CI) is the process by which Delaware coordinates entry into the homeless response system, including access to emergency shelter, rapid re-housing, and permanent supportive housing. The coordinated entry process ensures that all people experiencing homelessness have equal access to homeless assistance, people with the greatest needs are prioritized for assistance, and that communities have information about needs and gaps in services.

There are multiple ways that clients can access CI services.

- 2-1-1: If a client is experiencing homelessness they may contact Delaware 211 hotline to be connected a CI housing specialist for assistance.

- State Service Center: A client may visit a local State Service Center for assistance with emergency services. Once a Household is identified as homeless, a referral is sent to CI via intake@hpcdelaware.org with the client name, household size, and phone number for follow up.

- Homeless/Other Service Provider: A client may visit a local shelter or day center for assistance. Once the household is identified as being homeless, the worker can contact CI at 302-654-0126 ext. 112 or send an email to intake@hpcdelaware.org with the client name, household size, and phone number for follow up.

- Centralized Intake: Any household experiencing homelessness may contact Centralized Intake directly at 302-654-0126 ext. 112 or by emailing intake@hpcdelaware.org for emergency assistance. A housing specialist from Housing Alliance Delaware will contact the household to complete an intake to determine literal homelessness. In order to receive services from Centralized Intake a household must be literally homeless which includes a.) living in an emergency shelter b.) living in a place not meant for human habitation or c.) living in a motel paid for by the state or another charitable organization. There are twelve shelters in the state of Delaware that participate with Centralized Intake and they update their bed availability in CMIS (Community Management Information System) on a daily basis by 9:00 am. Referrals to shelters are based on bed availability. Centralized Intake also prioritizes households for available resources in the homeless assistance system. The CoC uses the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT) to help prioritize households for housing services and identify those in the most need. Households are referred to Rapid Re-Housing (RRH-short term rental intervention) and Permanent Supportive Housing (PSH-permanent housing for chronically homeless households that offer the option of supportive services).

- 3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The ESG Policy Manual and Funding Application contain a checklist of documents that must be included to be considered for funding. These documents include the agency:

- Bylaws/Constitution
- Discharge & Program Termination Policies and Procedures
- Articles of Incorporation/Certification of Incorporation
- Documentation of 501(c) (3) status from the IRS
- Organizational Chart & Current or Former Homeless Person Participation
- Independent or Single Audit, Yearly Financial and Internal Accounting Procedures
- Valid Insurance Documents
- IRS W-9 Form
- ESG Annual Reports from the CMIS database
- Board Resolution
- DUNS number and Evidence SAM registration

NCC Proposal Intake Staff and Fiscal Staff review the all audits, yearly financials and internal accounting procedures for any compliance issues. The Independent Auditors' Report is reviewed to ensure the agency fiscally ended their year in accordance with accounting principles generally accepted in the United States of America. For agencies requiring a Single Audit, NCC Proposal Intake Staff and Fiscal Staff review the Schedule of Expenditures of Federal Awards, the Notes to the Schedule of Expenditures of Federal Awards, Independent Auditors' Report, Schedule of Findings and Questioned Costs, Corrective Action Plan and Summary Schedule of Prior Audit Findings to determine if the agency is financially sound to possible enter into an agreement with NCC. This review process is done prior to presenting the applications to the ESG Proposal Funding Committees.

In addition, the funding application contains the following Application Narrative Questionnaire and Score Sheet. The applicant must provide answers to all 8 elements to be considered for funding. The responses are evaluated by the ESG Proposal Funding Committee and funding recommendations are made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with

homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The ESG Policy Manual and Application New Castle County uses for funding proposal include the following:

Homeless Representation and Participation on the Board

According to Title 42 of the U.S. Code Section 11375 (d) each recipient is required to provide for the participation of not less than one (1) homeless individual or formally-homeless individual on the Board of Directors or other equivalent policy-making entity. Staff members may not be substituted for Board members to meet this requirement. According to Title 42 of the U.S. Code Section 11375 (c)(7), subgrantees must also involve homeless or formally-homeless individuals and families in providing work or services pertaining to facilities or activities funded with ESG funds, to the maximum extent practicable.

5. Describe performance standards for evaluating ESG.

As part of the funding proposal process, applicants are required to submit a copy of their most recent CMIS Annual Report in addition to entry and exit data, program outcomes/output data and performance measurement data. The CMIS Quarterly Performance Report data, that encompasses an entire year is submitted by the agency, during our proposal grant process period, and is reviewed by the ESG Funding Scoring Committee. The Scoring Committee rate the agency in following categories: Bed Utilization Rate, Rate of Exits to Permanent Housing and Rates of Exits to Homelessness. Those agencies with high percentages of Exits to Permanent Housing and low percentages of Exits to Homelessness ultimately score higher in performance and may be awarded a greater amount of ESG funding. Those agencies with high percentages of Exits to Homelessness score lower and may not be awarded funding, or may be awarded lower amounts.

Further, the subgrantees involved in the activities should develop standardized performance measures for significant outcomes, (keeping in mind the State goal of ESG-funded programs is to increase permanent housing, stability and self-sufficiency in the homeless population). Submitting this application implies understanding and agreement of the required data collection for this grant.

The following Performance Standards for evaluating ESG have been developed with the statewide CoC recipients, local jurisdictions and Housing Alliance Delaware. These standard community wide project performance measures will be utilized to quantify significant outcomes that will increase permanent housing, stability, and self-sufficiency in the homeless population.

Quarterly Project Performance Reports

Measures

Data Quality Report

% of missing/DK/Refused required data elements

1. Bed Utilization Rates [ES, TH, PSH]

To understand the extent to which projects are efficiently utilizing resources to serve those in need; and/or the extent to which their projects serve the populations for whom there is high demand.

2. % of Exits to Permanent Housing [ES, TH, RRH]

The goal is to increase exits to permanent housing.

3. Retention in PH [PSH]

This measure looks at rate of people served in PSH who stay for 12+ months to help us understand how well PSH projects help people stabilize in PH.

4. Length of Stay [ES, TH]

The goal is to decrease the amount of time that people experience homelessness.

5. Severity of Needs [ES, TH, RRH, PSH]

To understand the extent to which projects are serving people with high levels of need and have low barriers to entry.

- Rate of adults served with disabling Mental/Physical/Behavioral health conditions

6. # of Unduplicated Households Served [ES, TH, RRH, PSH]

To understand project capacity

7. Centralized Intake Referrals and Entries [ES]

This will look at the number of CI referrals made to ES projects and the number of project entries to help us understand participation in Centralized Intake.