FY2019 DEPARTMENTAL HIGHLIGHTS

COUNTY COUNCIL Legislation Audit COUNTY EXECUTIVE Direction and Control Office of Economic Development Office of Communications DEPARTMENT OF ADMINISTRATION Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Property Maintenance Property Maintenance Plant Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Medical Services Emergency Medical Services Emergency Medical Services Emergency Management Grants to Fire Companies		Total Operating Budget (in Millions)
Legislation Audit COUNTY EXECUTIVE Direction and Control Office of Economic Development Office of Communications DEPARTMENT OF ADMINISTRATION Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Property Maintenance Privonmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Planning Licensing Customer Relations and Housing DEPARTMENT OF COMMUNITY SERVICES Administration Planning Licensing Customer Relations and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Medical Services Emergency Management Grants to Fire Companies	COUNTY COUNCIL	\$4.0
COUNTY EXECUTIVE Direction and Control Office of Economic Development Office of Economic Development Office of Communications DEPARTMENT OF ADMINISTRATION Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Property Maintenance Property Maintenance Plant Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Planning Licensing Customer Relations and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Medical Services Emergency Management Grants to Fire Companies		•
Direction and Control Office of Economic Development Office of Communications DEPARTMENT OF ADMINISTRATION Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services	Audit	
Direction and Control Office of Economic Development Office of Communications DEPARTMENT OF ADMINISTRATION Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services	COLINTY EXECUTIVE	\$2.5
Office of Economic Development Office of Communications DEPARTMENT OF ADMINISTRATION Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Ommunications Emergency Medical Services		92.3
DEPARTMENT OF ADMINISTRATION Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Communications Emergency Medinal Services Emergency Management Grants to Fire Companies		
Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Property Maintenance Plant Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Communications Emergency Medinal Services Emergency Management Grants to Fire Companies	Office of Communications	
Law Risk Management Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Property Maintenance Plant Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Communications Emergency Medinal Services Emergency Management Grants to Fire Companies	DEPARTMENT OF ADMINISTRATION	\$23.2
Technology and Administrative Services Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Medical Services Emergency Management Grants to Fire Companies		Ψ - 5.2
Finance Human Resources ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Risk Management	
ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Property Maintenance Plant Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Technology and Administrative Services	
ROW OFFICES Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Prothonotary, Register in Chancery, Register of Wills, Recorder of Deeds, Sheriff, Clerk of the Peace DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Human Resources	
DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	ROW OFFICES	\$7.2
DEPARTMENT OF PUBLIC WORKS Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Recorder of Deeds, Sheriff, Clerk of the Peace	
Administration Internal Services Administration Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	DEPARTMENT OF PUBLIC WORKS	\$69.2
Fleet Operations Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		400.
Facilities Maintenance Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Internal Services Administration	
Property Maintenance Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Environmental Operations Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Management Grants to Fire Companies		
Construction Support Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Management Grants to Fire Companies		
Sewer Maintenance Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Plant Operations Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Environmental Compliance Engineering DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
DEPARTMENT OF LAND USE Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Administration Planning Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	DEPARTMENT OF LAND USE	\$13 Q
Licensing Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		\$13.3
Customer Relations and Enforcement DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Planning	
DEPARTMENT OF COMMUNITY SERVICES Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	<u> </u>	
Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Customer Relations and Enforcement	
Administration Community Resources Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	DEPARTMENT OF COMMUNITY SERVICES	\$22.0
Libraries Community Development and Housing DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		¥
Community Development and Housing DEPARTMENT OF PUBLIC SAFETY \$104.4 Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Community Resources	
DEPARTMENT OF PUBLIC SAFETY Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Administration Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	Community Development and Housing	
Police School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies	DEPARTMENT OF PUBLIC SAFETY	\$104.4
School Crossing Guards Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Emergency Communications Emergency Medical Services Emergency Management Grants to Fire Companies		
Emergency Medical Services Emergency Management Grants to Fire Companies		
Emergency Management Grants to Fire Companies		
Grants to Fire Companies		
	·	

■ Budget Highlights

The County debt service budget of \$43,904,795 is \$990,867 more than the FY2018 appropriations. During Fiscal Year 2019, debt service expenditures will be incurred by the General Fund (\$20,994,402), and Sewer Fund (\$22,910,393) which includes State Revolving Loans (\$382,025).

Debt Management

Bond Ratings: Fitch, Inc. "AAA", Moody's "Aaa", Standard & Poor's "AAA"

Concentrated efforts have been made to maintain the AAA ratings for the County's general obligation bonds. In April 2017, all three major rating agencies affirmed New Castle County's AAA/Aaa credit ratings. Attaining the top bond rating from all three rating agencies reflects the County's strong financial management and planning capabilities, and the quality of its elected and administrative leadership, as well as its activity, wealth and social characteristics. These high-grade ratings allow the County to borrow money at the most competitive interest rates, maximizing the County's ability to invest in critical infrastructure at the lowest cost to improve County services. The County will continue to seek ways to maintain these ratings so as to provide the finest quality services at the lowest cost.

Legal Debt Margin

Title 9 of the Delaware Code Section 1163(a)(7) establishes a debt ceiling of three percent of the assessed value of taxable real estate, excluding debt for certain special assessments and enterprise funds.

The County has traditionally made prudent use of its debt authority. Based on the precertified April 1, 2018 assessed taxable value, the three percent debt limit would permit \$570,113,819 in debt. As of February 28, 2018, the amount of outstanding debt applicable to the three percent debt limit is \$167,736,578. There is an additional \$301,919,284 of Enterprise Fund debt outstanding not subject to the debt limit in accordance with Title 9 of the Delaware Code. This includes the \$1,950,862 Revolving Fund Loan payable to the State of Delaware for sewer and stormwater projects.

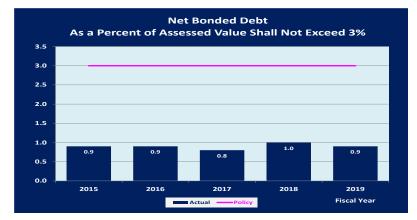
The following table presents the County's long-term debt position as a percent of assessed taxable value:

	Outstanding	Assessed	Per	cent
Туре	Debt	Taxable Value	Currently	Allowable
Subject to Debt Margin	\$167,736,578	\$19.0 Billion	0.9%	3.0%
All Long-Term Debt	\$469,655,862	\$19.0 Billion	2.5%	N/A

Performance Measures

Active debt management provides fiscal advantages to the citizens of the County. Overuse of debt places a burden on the financial resources of the County and its taxpayers. The following legislative fundamentals and administrative guidelines provide a framework and limit on debt utilization. FY2019 amounts are as of February 28, 2018.

(1) Debt subject to legal debt margin shall not exceed 3 percent of taxable assessed valuation (Legislative)...



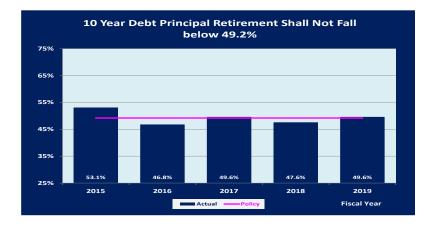
Fiscal 2019 - 0.9% Fiscal 2018 - 1.0% Fiscal 2017 - 0.8%

(2) Net direct debt subject to legal debt margin shall not exceed \$400 per capita (Administrative)...



Fiscal 2019 - \$298 Fiscal 2018 - \$321 Fiscal 2017 - \$291

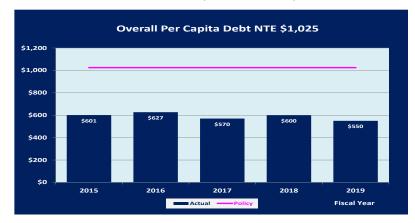
(3) General Obligation debt principal to be retired in 10 years shall not fall below 49.2% (Administrative)...



Fiscal 2019 - 49.6% Fiscal 2018 - 47.6% Fiscal 2017 - 49.6%

Performance Measures (Continued)

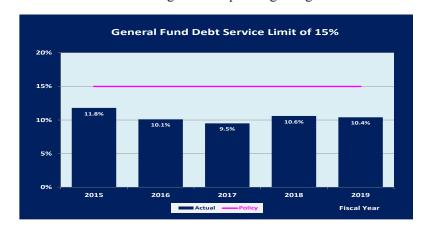
(4) Net overall General Fund debt per capita (direct plus overlapping) shall not exceed the \$1,025 median for similar sized counties (Administrative)...



Fiscal 2019 - \$550 Fiscal 2018 - \$600

Fiscal 2017 - \$570

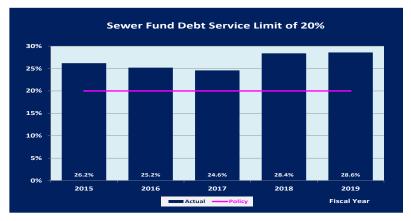
(5) Annual debt service requirements shall not exceed 15% for the General Fund and 20% for the Sewer Fund (Key Financial Policy #2) limitations (Administrative). Debt service as a percentage of the General and Sewer Funds is as follows for the Fiscal Years 2015 through 2019 Operating Budgets.



Fiscal 2019 - 10.4%

Fiscal 2018 - 10.6%

Fiscal 2017 - 9.5%



Fiscal 2019 - 28.6%*

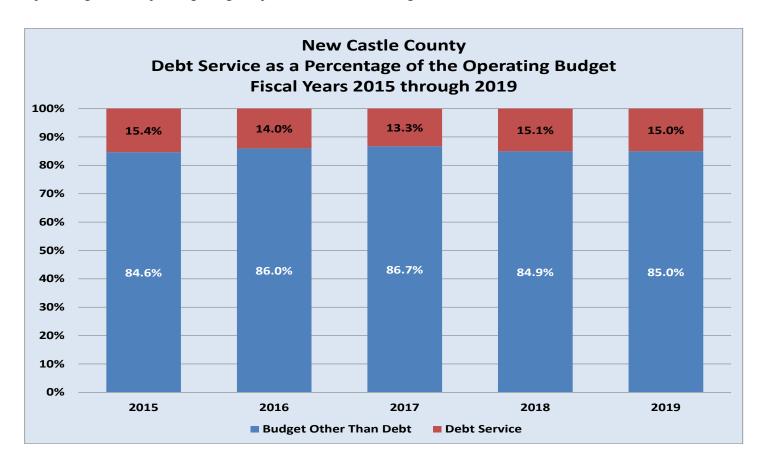
Fiscal 2018 - 28.4%*

Fiscal 2017 - 24.6%*

^{*}This percentage is currently exceeded due to federally mandated sewer rehabilitation.

Debt Service as a Percentage of the Operating Budget

New Castle County's Debt Service funding in the Operating Budget for the past four years and the current year as a percentage of the Operating Budget is presented in the following chart:

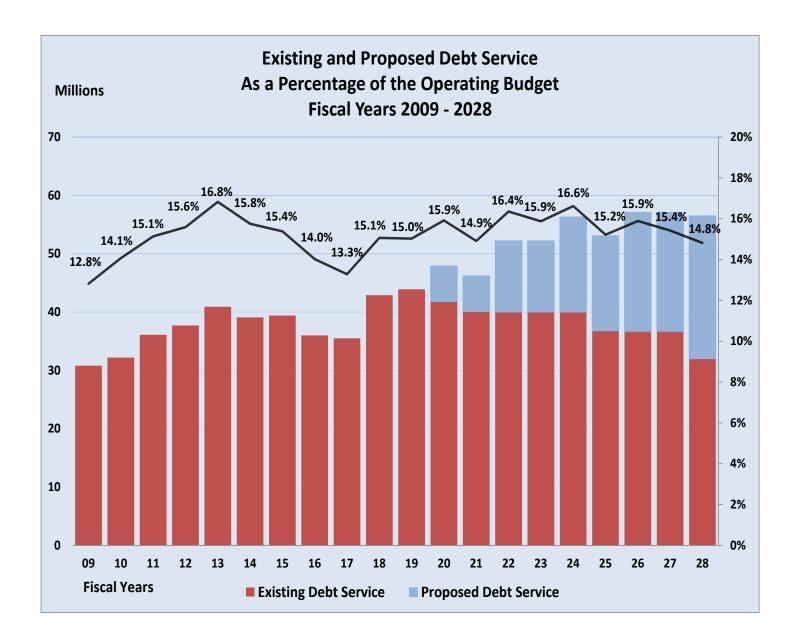


	Maximum % Per KFP #2	% For FY2019
General Fund	15%	10.4%
Sewer Fund (G.O. Bond)*	20%	28.1%
Sewer Fund (All Debt)*	20%	28.6%

^{*} Includes federally mandated sewer rehabilitation.

Debt Service as a Percentage of the Operating Budget (Continued)

Presented below is the existing and proposed debt service as a percentage of the Operating Budget for Fiscal Years 2009 to 2028. The County anticipates future debt offerings of \$90 million in FY2019, \$90 million in FY2021, \$60 million every other year thereafter. In addition, the Operating Budget is estimated to grow at 3% annually beginning in FY2020.



General Obligation Bonds

All outstanding bonds are general obligations of the County. The full faith and credit of the County are pledged for the payment of the principal and interest on the bonds. The payment of principal and interest on general obligations of the County is made pursuant to appropriations by the County Council. The County has always paid principal and interest on its debt obligations in a timely manner. The County government is authorized to levy on all real property taxable by the County such ad valorem taxes as may be necessary to pay bonds and the interest thereon without limitation as to rate or amount except that, as provided in Title 9, Delaware Code Section 8002, when any total reassessment of taxable properties within the County becomes effective, the County property tax rate levied for the immediately ensuing fiscal year may not yield property tax revenues greater than 15% in excess of the total County property tax revenues imposed for the immediately preceding fiscal year. The annual debt service payments for the Sewer Fund will be paid by sewer user fees.

The following schedules present the County's debt service requirements:

- Schedule #1 Presents the FY2019 debt service requirements by debt issues;
- Schedule #2 Presents the total debt service requirements for outstanding long-term debt of the County, including the State Revolving Loan;
- Schedule #3 Presents the debt service requirements for outstanding General Obligation Bonds for the General Fund, regulated by the 3% debt restrictions;
- Schedule #4 Presents the debt service requirements for the Sewer Fund, including the State Revolving Loan, not restricted by the 3% debt limit;
- Schedule #5 Presents the debt service requirements for outstanding General Obligation Bonds for the Sewer Fund not restricted by the 3% debt limit;
- Schedule #6 Presents the debt service requirements for the outstanding State Revolving Loan for the Sewer Fund for Bridleshire Farms/Belltown not restricted by the 3% debt limit;
- Schedule #7 Presents the debt service requirements for the outstanding State Revolving Loan for the Sewer Fund for stormwater basins not restricted by the 3% debt limit; and
- Schedule #8 Presents the estimated debt service requirements for the State Revolving Loan for the Sewer Fund for the Christina River Force Main not restricted by the 3% debt limit.

Schedule #1 FY2019 Debt Service Requirements By Issue

Existing Debt	Original	Outstanding	FY 2019	FY 2019	FY 2019
	Original Issue	Outstanding 7/1/2018	Principal	Interest	Total P/I
GENERAL FUND:			·		
2009A General Obligation	31,687,682.50	2,941,578.00	2,941,578.00	58,831.56	3,000,409.56
2010A General Obligation	15,580,000.00	6,025,000.00	1,415,000.00	265,875.00	1,680,875.00
2010B RZEDB General Obligation	7,500,000.00	7,380,000.00	500,000.00	302,635.40	802,635.40
2012A General Obligation	11,260,000.00	9,140,000.00	465,000.00	309,550.00	774,550.00
2012B General Obligation	45,195,000.00	39,215,000.00	4,095,000.00	1,527,750.00	5,622,750.00
2015 General Obligation	63,395,000.00	63,395,000.00	2,365,000.00	3,013,575.00	5,378,575.00
2017 General Obligation	39,640,000.00	38,265,000.00	2,250,000.00	1,484,606.26	3,734,606.26
TOTAL General Fund	\$ 214,257,682.50	\$ 166,361,578.00	\$ 14,031,578.00	\$ 6,962,823.22	\$ 20,994,401.22
SEWER FUND					
2009A General Obligation	75,417,317.50	1,688,422.00	1,688,422.00	33,768.44	1,722,190.44
2010A General Obligation	24,440,000.00	11,420,000.00	2,565,000.00	497,125.00	3,062,125.00
2010B RZEDB General Obligation	43,410,000.00	43,410,000.00	-	2,086,282.30	2,086,282.30
2012A General Obligation	48,455,000.00	43,465,000.00	1,095,000.00	1,518,600.00	2,613,600.00
2012B General Obligation	2,660,000.00	2,570,000.00	-	89,700.00	89,700.00
2015 General Obligation	126,295,000.00	126,295,000.00	1,390,000.00	6,014,900.00	7,404,900.00
2017 General Obligation	71,120,000.00	69,630,000.00	2,900,000.00	2,649,568.76	5,549,568.76
SUB-TOTAL Sewer Fund	\$ 391,797,317.50	\$ 298,478,422.00	\$ 9,638,422.00	\$ 12,889,944.50	\$ 22,528,366.50
State Revolving Loan (Sewer Fund)					
Bridleshire Farms & Belltown Sewer Upgrade	2,121,233.07	1,488,962.84	101,363.30	29,274.96	130,638.26
Stormwater Basins	750,000.00	411,969.04	88,588.43	7,798.65	96,387.08
CRFM (estimated)	10,000,000.00	10,000,000.00	·	155,000.00 *	*155,000.00 **
SUB-TOTAL State Revolv Loan (SR	F \$ 12,871,233.07	\$ 11,900,931.88	\$ 189,951.73	\$ 192,073.61	\$ 382,025.34
TOTAL Sewer Fund incl. SRF	\$ 404,668,550.57	\$ 310,379,353.88	\$ 9,828,373.73	\$ 13,082,018.11	\$ 22,910,391.84
TOTAL ALL FUNDS	\$ 618,926,233.07	\$ 476,740,931.88	\$ 23,859,951.73	\$ 20,044,841.33	\$ 43,904,793.06

^{*} As of 6/30/18, \$4,651,059.71 of the \$10,000,000 had been drawn down.

^{**} FY 2019 interest is estimated; actual amount will not be known until DNREC invoices NCC.

Schedule #2 Debt Service Requirements TOTAL ALL FUNDS Includes Estimated Debt Service for SRF-2018

Fiscal Year		_	Total Principal
Ending June 30	Principal	Interest	and Interest
2019	23,859,951.73	20,044,841.33	43,904,793.06
2020	22,828,769.76	19,010,208.15	41,838,977.91
2021	22,221,318.73	17,862,260.28	40,083,579.01
2022	23,248,152.98	16,773,461.53	40,021,614.51
2023	24,356,130.86	15,654,390.20	40,010,521.06
2024	25,429,168.59	14,557,280.12	39,986,448.71
2025	23,302,267.38	13,524,724.28	36,826,991.66
2026	24,231,514.49	12,506,728.84	36,738,243.33
2027	25,293,856.44	11,400,194.44	36,694,050.88
2028	21,701,245.45	10,295,896.23	31,997,141.68
2029	16,343,682.48	9,503,289.60	25,846,972.08
2030	16,901,168.50	8,880,829.98	25,781,998.48
2031	15,933,704.49	8,279,366.39	24,213,070.88
2032	15,650,000.00	7,703,768.47	23,353,768.47
2033	16,165,000.00	7,125,797.37	23,290,797.37
2034	15,950,000.00	6,504,406.27	22,454,406.27
2035	16,550,000.00	5,835,820.07	22,385,820.07
2036	17,195,000.00	5,126,794.96	22,321,794.96
2037	16,080,000.00	4,420,168.46	20,500,168.46
2038	14,065,000.00	3,723,284.30	17,788,284.30
2039	14,625,000.00	3,096,204.95	17,721,204.95
2040	14,685,000.00	2,475,999.05	17,160,999.05
2041	10,720,000.00	1,948,691.60	12,668,691.60
2042	8,120,000.00	1,566,700.00	9,686,700.00
2043	8,445,000.00	1,244,750.00	9,689,750.00
2044	6,140,000.00	933,000.00	7,073,000.00
2045	6,415,000.00	654,050.00	7,069,050.00
2046	6,710,000.00	362,350.00	7,072,350.00
2047	3,575,000.00	143,000.00	3,718,000.00
TOTAL	\$ 476,740,931.88	\$ 231,158,256.87	\$ 707,899,188.75
<u>FUND</u>			
General	\$ 166,361,578.00	\$ 49,002,055.80	\$ 215,363,633.80
Sewer	310,379,353.88	 182,156,201.07	 492,535,554.95
TOTAL	\$ 476,740,931.88	\$ 231,158,256.87	\$ 707,899,188.75

Schedule #3 Debt Service Requirements GENERAL FUND APPLICABLE TO 3% DEBT LIMIT

Fiscal Year	Principal	Interest	Total Principal and Interest
2010	14.021.570.00	(0 (2 0 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	20.004.401.22
2019	14,031,578.00	6,962,823.22	20,994,401.22
2020	12,360,000.00	6,354,101.51	18,714,101.51
2021	11,855,000.00	5,737,048.41	17,592,048.41
2022	12,435,000.00	5,144,204.71	17,579,204.71
2023	13,055,000.00	4,523,972.76	17,578,972.76
2024	13,675,000.00	3,918,765.06	17,593,765.06
2025	12,440,000.00	3,370,741.76	15,810,741.76
2026	12,975,000.00	2,840,317.71	15,815,317.71
2027	13,560,000.00	2,257,303.06	15,817,303.06
2028	9,455,000.00	1,714,117.86	11,169,117.86
2029	5,970,000.00	1,389,701.86	7,359,701.86
2030	6,185,000.00	1,165,908.26	7,350,908.26
2031	4,870,000.00	968,162.06	5,838,162.06
2032	4,355,000.00	810,706.26	5,165,706.26
2033	4,505,000.00	664,281.26	5,169,281.26
2034	3,875,000.00	516,781.26	4,391,781.26
2035	4,025,000.00	367,631.26	4,392,631.26
2036	4,180,000.00	209,256.26	4,389,256.26
2037	2,555,000.00	86,231.26	2,641,231.26
TOTAL	\$ 166,361,578.00	\$ 49,002,055.80	\$ 215,363,633.80

Schedule #4 Debt Service Requirements All Sewer Fund NOT APPLICABLE TO 3% DEBT LIMIT Includes Estimated Debt Service for SRF-2018

Fiscal Year Ending June 30	Principal	Interest	Total Principal and Interest
2019	9,828,373.73	13,082,018.11	22,910,391.84
2020	10,468,769.76	12,656,106.64	23,124,876.40
2021	10,366,318.73	12,125,211.87	22,491,530.60
2022	10,813,152.98	11,629,256.82	22,442,409.80
2023	11,301,130.86	11,130,417.44	22,431,548.30
2024	11,754,168.59	10,638,515.06	22,392,683.65
2025	10,862,267.38	10,153,982.52	21,016,249.90
2026	11,256,514.49	9,666,411.13	20,922,925.62
2027	11,733,856.44	9,142,891.38	20,876,747.82
2028	12,246,245.45	8,581,778.37	20,828,023.82
2029	10,373,682.48	8,113,587.74	18,487,270.22
2030	10,716,168.50	7,714,921.72	18,431,090.22
2031	11,063,704.49	7,311,204.33	18,374,908.82
2032	11,295,000.00	6,893,062.21	18,188,062.21
2033	11,660,000.00	6,461,516.11	18,121,516.11
2034	12,075,000.00	5,987,625.01	18,062,625.01
2035	12,525,000.00	5,468,188.81	17,993,188.81
2036	13,015,000.00	4,917,538.70	17,932,538.70
2037	13,525,000.00	4,333,937.20	17,858,937.20
2038	14,065,000.00	3,723,284.30	17,788,284.30
2039	14,625,000.00	3,096,204.95	17,721,204.95
2040	14,685,000.00	2,475,999.05	17,160,999.05
2041	10,720,000.00	1,948,691.60	12,668,691.60
2042	8,120,000.00	1,566,700.00	9,686,700.00
2043	8,445,000.00	1,244,750.00	9,689,750.00
2044	6,140,000.00	933,000.00	7,073,000.00
2045	6,415,000.00	654,050.00	7,069,050.00
2046	6,710,000.00	362,350.00	7,072,350.00
2047	3,575,000.00	143,000.00	3,718,000.00
TOTAL	a 210 250 252 00	0 103 157 301 05	n 402 525 554 05
TOTAL	\$ 310,379,353.88	\$ 182,156,201.07	\$ 492,535,554.95

Schedule #5 Debt Service Requirements Sewer Fund Bonds NOT APPLICABLE TO 3% DEBT LIMIT

Fiscal Year	Principal	Interest	Total Principal and Interest
2019	9,638,422.00	12,889,944.50	22,528,366.50
2020	9,775,000.00	12,427,851.06	22,202,851.06
2021	9,695,000.00	11,910,851.06	21,605,851.06
2022	10,165,000.00	11,428,076.06	21,593,076.06
2023	10,650,000.00	10,942,214.56	21,592,214.56
2024	11,100,000.00	10,463,349.91	21,563,349.91
2025	10,205,000.00	9,991,916.16	20,196,916.16
2026	10,640,000.00	9,517,287.36	20,157,287.36
2027	11,115,000.00	9,006,109.56	20,121,109.56
2028	11,625,000.00	8,457,385.56	20,082,385.56
2029	9,750,000.00	8,001,631.96	17,751,631.96
2030	10,090,000.00	7,615,451.96	17,705,451.96
2031	10,435,000.00	7,224,270.56	17,659,270.56
2032	10,795,000.00	6,818,062.21	17,613,062.21
2033	11,160,000.00	6,396,516.11	17,556,516.11
2034	11,575,000.00	5,932,625.01	17,507,625.01
2035	12,025,000.00	5,423,188.81	17,448,188.81
2036	12,515,000.00	4,882,538.70	17,397,538.70
2037	13,025,000.00	4,308,937.20	17,333,937.20
2038	13,565,000.00	3,708,284.30	17,273,284.30
2039	14,125,000.00	3,091,204.95	17,216,204.95
2040	14,685,000.00	2,475,999.05	17,160,999.05
2041	10,720,000.00	1,948,691.60	12,668,691.60
2042	8,120,000.00	1,566,700.00	9,686,700.00
2043	8,445,000.00	1,244,750.00	9,689,750.00
2044	6,140,000.00	933,000.00	7,073,000.00
2045	6,415,000.00	654,050.00	7,069,050.00
2046	6,710,000.00	362,350.00	7,072,350.00
2047	3,575,000.00	143,000.00	3,718,000.00
TOTAL	\$ 298,478,422.00	\$ 179,766,238.21	\$ 478,244,660.21

Schedule #6
Debt Service Requirements
State Revolving Loan - Bridleshire Farms/Belltown
NOT APPLICABLE TO 3% DEBT LIMIT

Fiscal Year	Principal	Interest	Total Principal and Interest
2019	101,363.30	29,274.96	130,638.26
2020	103,400.70	27,237.56	130,638.26
2021	105,479.05	25,159.21	130,638.26
2022	107,599.18	23,039.08	130,638.26
2023	109,761.92	20,876.34	130,638.26
2024	111,968.14	18,670.12	130,638.26
2025	114,218.70	16,419.56	130,638.26
2026	116,514.49	14,123.77	130,638.26
2027	118,856.44	11,781.82	130,638.26
2028	121,245.45	9,392.81	130,638.26
2029	123,682.48	6,955.78	130,638.26
2030	126,168.50	4,469.76	130,638.26
2031	128,704.49	1,933.77	130,638.26
TOTAL	\$ 1,488,962.84	\$ 209,334.54	\$ 1,698,297.38

Schedule #7
Debt Service Requirements
State Revolving Loan - Stormwater Basins
NOT APPLICABLE TO 3% DEBT LIMIT

Fiscal Year Ending June 30	Principal	Interest	Total Principal and Interest
2019	88,588.43	7,798.65	96,387.08
2020	90,369.06	6,018.02	96,387.08
2021	65,839.68	4,201.60	70,041.28
2022	40,553.80	3,141.68	43,695.48
2023	41,368.94	2,326.54	43,695.48
2024	42,200.45	1,495.03	43,695.48
2025	43,048.68	646.80	43,695.48
TOTAL	\$ 411,969.04	\$ 25,628.32	\$ 437,597.36

Schedule #8
Estimated Debt Service Requirements
SRF-2018 - State Revolving Loan - Christina River Force Main
NOT APPLICABLE TO 3% DEBT LIMIT

Fiscal Year	Principal	Interest	Total Principal and Interest
2019	-	155,000.00	155,000.00
2020	500,000.00	195,000.00	695,000.00
2021	500,000.00	185,000.00	685,000.00
2022	500,000.00	175,000.00	675,000.00
2023	500,000.00	165,000.00	665,000.00
2024	500,000.00	155,000.00	655,000.00
2025	500,000.00	145,000.00	645,000.00
2026	500,000.00	135,000.00	635,000.00
2027	500,000.00	125,000.00	625,000.00
2028	500,000.00	115,000.00	615,000.00
2029	500,000.00	105,000.00	605,000.00
2030	500,000.00	95,000.00	595,000.00
2031	500,000.00	85,000.00	585,000.00
2032	500,000.00	75,000.00	575,000.00
2033	500,000.00	65,000.00	565,000.00
2034	500,000.00	55,000.00	555,000.00
2034	500,000.00	45,000.00	545,000.00
2036	500,000.00	35,000.00	535,000.00
2037	500,000.00	25,000.00	525,000.00
2038	500,000.00	15,000.00	515,000.00
2039	500,000.00	5,000.00	505,000.00
TOTAL	\$ 10,000,000.00	\$ 2,155,000.00	\$ 12,155,000.00

Authorizations

Future issuance of debt based on available **bond authorizations** as of June 30, 2018, is limited to **\$130.8 million** for the following:

Public Works	
Sewer/Stormwater	\$73,378,253
Facilities/Equipment	10,551,658
Parks	25,631,427
Total Public Works	109,561,338
Community Services	6,221,553
Public Safety	10,265,449
Administration	4,166,464
County Executive	584,000
TOTAL BOND AUTHORIZATIONS	\$130,798,804

Investment Policy

The investment of capital funds is incorporated into the County's cash management program. All unexpended bond proceeds are deposited in custodial accounts for arbitrage tracking. Interest earned on unexpended bond proceeds is credited to the General and Enterprise Funds responsible for the payment of debt service. All other funds are deposited into a consolidated treasurer's account and invested with other funds in order to obtain maximum earnings. The segregation of each project's equity is preserved in the accounting system.

■ Budget Highlights

Contingencies (non-departmental) are provided to fund anticipated programs and/or cost adjustments during the fiscal year. The following sets forth those non-departmental contingencies:

Туре	Amount	Need
Council	\$200,000	Discretionary use.
Executive	400,000	Discretionary use.
Severance	300,000	Reimburses departments for a portion of separation costs (accrued sick and vacation).
Salary Adjustments	426,000	Reimburses departments for salary increases for employee adjustments.
Total Non-Departmental Contingencies	\$1,326,000	_

$\sqrt{}$ Ethics Commission

The New Castle County Ethics Commission, created by the Ethics Code, is responsible for administering and enforcing the Code. It has been operational since late 1990. The Commission's duties include issuing advisory opinions, conducting preliminary inquiries, investigations and hearings concerning alleged Code violations, imposing sanctions if appropriate, and administering the financial interests disclosure process.

The Ethics Commission FY2019 budget is \$362,606, or \$265 over the FY2018 authorization.