

# General Fund Cash Flow Scenario

## September FY 2010

### Projections based on 2010 Estimated Budget

General Fund (in millions)	Projections										Comments
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	
<b>Available Financial Reserves, beginning of period*</b>	112.4	86.8	85.0	76.1	73.5	48.4	44.0	29.9	13.7	(4.2)	
<b>Revenues</b>											
Total Property Tax Revenue	67.0	68.3	70.0	83.4	84.4	106.5	107.6	108.6	109.7	110.8	<b>1.0% Annual Growth</b>
Total Other Taxes	2.9	3.2	3.7	3.9	4.1	3.6	3.6	3.7	3.7	3.7	<b>1.0% Annual Growth</b>
Total Transfer Tax Revenue	35.3	40.5	35.5	32.0	16.9	15.4	16.2	17.8	19.6	21.5	<b>Growth in 2011</b>
Total Other Revenues	37.5	43.1	44.6	44.7	38.7	32.1	33.1	34.7	36.5	38.3	<b>Growth in 2011</b>
<b>Total Revenue</b>	<b>142.7</b>	<b>155.1</b>	<b>153.8</b>	<b>164.0</b>	<b>144.1</b>	<b>157.6</b>	<b>160.4</b>	<b>164.8</b>	<b>169.4</b>	<b>174.3</b>	
<b>Expenditures</b>											
Personnel Costs (A)	110.0	114.9	122.2	122.8	123.0	117.9	127.0	132.1	137.4	142.9	<b>4.0% Annual Growth</b>
Non-Personnel Costs	26.2	25.2	21.3	23.0	21.7	19.3	20.1	20.9	21.7	22.6	<b>4.0% Annual Growth</b>
<b>Debt Service</b>											
Transfers Out	20.7	4.4	5.7	4.0	3.9	3.7	4.7	4.8	4.9	5.0	
<b>Total Expenditures</b>	<b>168.3</b>	<b>156.9</b>	<b>162.7</b>	<b>166.6</b>	<b>169.2</b>	<b>162.0</b>	<b>174.5</b>	<b>181.1</b>	<b>187.4</b>	<b>191.8</b>	
<b>Revenue over Exp./Transfers</b>	<b>(25.6)</b>	<b>(1.8)</b>	<b>(8.9)</b>	<b>(2.6)</b>	<b>(25.1)</b>	<b>(4.4)</b>	<b>(14.1)</b>	<b>(16.2)</b>	<b>(17.9)</b>	<b>(17.5)</b>	<b>\$65.7 million shortfall</b>
<b>% of Budget Shortfall</b>					<b>14.8%</b>	<b>2.7%</b>	<b>8.1%</b>	<b>9.0%</b>	<b>9.6%</b>	<b>9.1%</b>	<b>from 2011 through 2014</b>
<b>Available Financial Reserves,</b>	<b>86.8</b>	<b>85.0</b>	<b>76.1</b>	<b>73.5</b>	<b>48.4</b>	<b>44.0</b>	<b>29.9</b>	<b>13.7</b>	<b>-4.2</b>	<b>-21.7</b>	

(A) FY 2011-FY 2014 assumes return of rollbacks.